

## Rancho Santiago Community College District <u>District Council Meeting</u> March 16, 2015 Executive Conference Room

3:00 - 5:00 p.m.

#### **Agenda**

1.	Approval of Minutes of March 2, 2015 Meeting	
2.	<ul> <li>Administrative Regulations <ul> <li>a. AR 3430 – Prohibition of Harassment</li> <li>b. AR 3540 – Sexual and Other Assaults on Campus</li> <li>c. AR 6550 – Disposal of Property</li> <li>d. AR 7120.1 – Full-Time Faculty Recruitment &amp; Selection</li> <li>e. Technical Revisions – Board Policies and Administrative Regulations</li> </ul> </li> </ul>	Didion
3.	Relationship with Entities in Saudi Arabia	Hicks
4.	Vote of No Confidence – Student Trustee SAC	& SCC ASG
5.	Committee Reports a. Planning & Organizational Effectiveness Committee b. Human Resources Committee c. Fiscal Resources Committee d. Physical Resources Committee e. Technology Advisory Group	Didion Didion Hardash Hardash Krichmar
6.	Constituent Representative Reports a. Academic Senate - SAC b. Academic Senate - SCC c. Classified Staff d. Student Government - SAC e. Student Government - SCC	Zarske Evett Andrews Manriquez Soberano

7. Other

### Next Meeting: March 30, 2015

Mission Statement

The mission of the Rancho Santiago Community College District is to provide quality educational programs and services that address the needs of our diverse students and communities.

The mission of Santa Ana College is to be a leader and partner in meeting the intellectual, cultural, technological, and workforce development needs of our diverse community. Santa Ana College provides access and equity in a dynamic learning environment that prepares students for transfer, careers and lifelong intellectual pursuits in a global community.

Santiago Canyon College is an innovative learning community dedicated to intellectual and personal growth. Our purpose is to foster student success and to help students achieve these core outcomes: to learn, to act, to communicate and to think critically. We are committed to maintaining standards of excellence and providing accessible, transferable, and engaging education to a diverse community.



# Rancho Santiago Community College District District Council Meeting

# MINUTES

March 2, 2015

Members:	Raúl Rodríguez	Present
	John Didion	Present
	Peter Hardash	Present
	Erlinda Martinez	Present
	John Weispfenning	Present
	John Zarske	Present
	Corinna Evett	Present
	Tom Andrews	Present
	Raquel Manriquez	Present
	Hector Soberano	Present
	Lee Krichmar	Present
	Raymond Hicks	Present
	Bonnie Jaros	Present
	John Smith	Absent
	Jim Granitto	Absent
	Victoria Williams	Absent

1. Approval of Minutes of February 9, 2015

It was moved by Mr. Didion, seconded by Mr. Hardash and carried unanimously to approve the minutes of the February 9, 2015 meeting.

- <u>FRC Recommendation on the 2015-2016 Tentative Budget Assumptions</u> Vice Chancellor Hardash presented the 2015-2016 tentative budget assumptions, which the Fiscal Resources Committee (FRC) unanimously voted to recommend to District Council for approval. Mr. Hardash noted that most discussion in the FRC meeting related to the use of new revenue. Discussion ensued. It was moved by Dr. Martinez, seconded by Dr. Weispfenning and carried unanimously to approve the 2015-2016 tentative budget assumptions for submission to the Board of Trustees for their approval.
- 3. Committee Reports
  - A. Planning and Organizational Effectiveness Committee (POE)

Mr. Didion reported that at its meeting last week the committee discussed the Board Planning Session and how to respond to the suggestions/comments from the Trustees.

- 3. <u>Committee Reports</u> (continued)
  - B. <u>Human Resources Committee (HRC)</u>

Mr. Didion reported that the revised Administrative Regulation regarding faculty hiring will be placed on the March 16, 2015 meeting agenda for approval.

- C. <u>Fiscal Resources Committee (FRC)</u> Vice Chancellor Hardash reported that the next FRC meeting is scheduled for March 25.
- D. Physical Resources Committee (PRC)

Mr. Hardash reported that the meeting scheduled for March 4 was cancelled due to a lack of a quorum. He encouraged everyone to speak with the representatives to this committee to encourage attendance at the meetings. Information about the district's projects is shared at the meeting. It is anticipated that this information is then shared by committee members with their constituent groups.

- E. <u>Technology Advisory Group</u> (TAG) Assistant Vice Chancellor reported that TAG is meeting this week.
- 4. Constituent Representative Reports
  - a. Academic Senate/SAC: Academic Senate President Zarske provided an update on senate activities.
  - b. Academic Senate/SCC: Academic Senate President Evett provided an update on senate activities.
  - c. CSEA: CSEA President Tom Andrews provided an update on CSEA activities.
  - d. Student Government/SAC: ASG President Raquel Manriquez reported on the ASG activities at SCC.
  - e. Student Government/SCC: ASG President Hector Soberano reported on the ASG activities at SCC.
- 5. Other

Academic Senate President Corinna Evett asked about the process for handling district office reorganizations. Mr. Didion explained that these are approved at Chancellor's Cabinet and then brought to District Council for approval.

6. <u>Next Meeting</u>: The next District Council meeting will be held on Monday, March 16, 2015 in the Executive Conference Room (#114).

Meeting Adjournment: 3:35 p.m.

Approved:

## **AR 3430 Prohibition of Harassment**

#### **References:**

Education Code Sections 212.5; 44100; 66281.5; Title IX, Education Amendments of 1972; Title 5, Sections 59320 et seq.; Title VII of the Civil Rights Act of 1964, 42 U.S.C.A. Section 2000e

The District is committed to providing an academic and work environment free of unlawful harassment. This procedure defines sexual harassment and other forms of harassment on campus, and sets forth a procedure for the investigation and resolution of complaints of harassment by or against any staff or faculty member or student within the District.

This procedure and the related policy protects students and employees in connection with all the academic, educational, extracurricular, athletic, and other programs of the District, whether those programs take place in the District's facilities, a District vehicle, or at a class or training program sponsored by the District at another location.

#### Definitions

**General Harassment:** Harassment based on race, religious creed, color, national origin, ancestry, physical disability, mental disability, medical condition, genetic information, marital status, sex, gender, gender identity, gender expression, age, or sexual orientation of any person, or the perception that a person has one or more of these characteristics is illegal and violates District policy. <u>Harassment shall be found where, in aggregate, the incidents are sufficiently pervasive, persistent, or severe that a reasonable person with the same characteristics as the victim of the harassing conduct would be adversely affected to a degree that interferes with his or her ability to participate in or to realize the intended benefits of an institutional activity, employment, or resource.</u>

Gender-based harassment does not necessarily involve conduct that is sexual. Any hostile or offensive conduct based on gender can constitute prohibited harassment <u>if it meets the definition above</u>. For example, repeated derisive comments about a person's competency to do the job, when based on that person's gender, could constitute gender-based harassment. Harassment comes in many forms, including but not limited to the following conduct <u>that could</u>, <u>depending on the circumstances</u>, <u>meet the definition</u> <u>above</u>, or could contribute to a set of circumstances that meets the definition:

**Verbal:** Inappropriate or offensive remarks, slurs, jokes or innuendoes based on a person's race gender, sexual orientation, or other protected status. This may include, but is not limited to, inappropriate comments regarding an individual's body, physical appearance, attire, sexual prowess, marital status or sexual orientation; unwelcome flirting or propositions; demands for sexual favors; verbal abuse, threats or intimidation; or sexist, patronizing or ridiculing statements that convey derogatory attitudes based on gender, race nationality, sexual orientation or other protected status.

**Physical:** Inappropriate or offensive touching, assault, or physical interference with free movement. This may include, but is not limited to, kissing, patting, lingering or intimate touches, grabbing, pinching, leering, staring, unnecessarily brushing against or blocking another person, whistling or sexual gestures. It also includes any physical assault or intimidation directed at an individual due to that person's gender, race, national origin, sexual orientation or other protected status. Physical sexual harassment includes acts of sexual violence, such as rape, sexual assault, sexual battery, and sexual coercion. Sexual violence refers to physical sexual acts perpetrated against a person's will or where a person is incapable of giving consent due to the victim's use of drugs or alcohol. An individual also may be unable to give consent due to an intellectual or other disability.

**Visual or Written:** The display or circulation of visual or written material that degrades an individual or group based on gender, race, nationality, sexual orientation, or other protected status. This may include, but is not limited to, posters, cartoons, drawings, graffiti, reading materials, computer graphics or electronic media transmissions.

**Environmental:** A hostile academic or work environment exists where it is permeated by sexual innuendo; insults or abusive comments directed at an individual or group based on gender, race, nationality, sexual orientation or other protected status; or gratuitous comments regarding gender, race, sexual orientation, or other protected status that are not relevant to the subject matter of the class or activities on the job. A hostile environment can arise from an unwarranted focus on sexual topics or sexually suggestive statements in the classroom or work environment. It can also be created by an unwarranted focus on, or stereotyping of, particular racial or ethnic groups, sexual orientations, genders or other protected statuses. An environment may also be hostile toward anyone who merely witnesses unlawful harassment in his/her immediate surroundings, although the conduct is directed at others. The determination of whether an environment is hostile is based on the totality of the circumstances, including such factors as the frequency of the conduct, the severity of the conduct, whether the conduct is humiliating or physically threatening, and whether the conduct unreasonably interferes with an individual's learning or work.

**Sexual Harassment:** In addition to the above, sexual harassment consists of unwelcome sexual advances, requests for sexual favors, and other <u>verbal</u>, <u>visual</u>, <u>or physical</u> conduct of a sexual nature <u>made by</u> <u>someone from</u>, <u>or in</u>, <u>the work or educational setting</u> when:

- submission to the conduct is <u>explicitly or implicitly</u> made a term or condition of an individual's employment, academic status, or progress;
- submission to, or rejection of, the conduct by the individual is used as a basis of employment or academic decisions affecting the individual;
- the conduct has the purpose or effect of having a negative impact upon the individual's work or academic performance, or of creating an intimidating, hostile or offensive work or educational environment (as more fully described below); or
- submission to, or rejection of, the conduct by the individual is used as the basis for any decision affecting the individual regarding benefits and services, honors, programs, or activities available at or through the community college.

This definition encompasses two kinds of sexual harassment:

"Quid pro quo" sexual harassment occurs when a person in a position of authority makes educational or employment benefits conditional upon an individual's willingness to engage in or tolerate unwanted sexual conduct.

"Hostile environment" sexual harassment occurs when unwelcome conduct based on a person's gender is sufficiently severe or pervasive so as to alter the conditions of an individual's learning or work environment, unreasonably interfere with an individual's academic or work performance, or create an intimidating, hostile, or abusive learning or work environment. The victim must subjectively perceive the environment as hostile, and the harassment must be such that a reasonable person of the same gender would perceive the environment as hostile. A single or isolated incident of sexual harassment may be sufficient to create a hostile environment if it is severe, i.e. a sexual assault.

Sexually harassing conduct can occur between people of the same or different genders. The standard for determining whether conduct constitutes sexual harassment is whether a reasonable person of the same gender as the victim would perceive the conduct as harassment based on sex.

#### **Examples:** Harassment includes, but is not limited to the following misconduct:

- Verbal: Inappropriate or offensive remarks, slurs, jokes or innuendoes based on a person's protected status, including but not limited to sex. This may include, but is not limited to, inappropriate comments regarding an individual's body, physical appearance, attire, sexual prowess, marital status or sexual orientation; unwelcome flirting or propositions; demands for sexual favors; verbal abuse, threats or intimidation of a sexual nature; or sexist, patronizing or ridiculing statements that convey derogatory attitudes about a particular gender.
- Physical: Inappropriate or offensive touching, assault, or physical interference with free movement. This may include, but is not limited to, kissing, patting, lingering or intimate touches, grabbing, pinching, leering, staring, unnecessarily brushing against or blocking another person, whistling or sexual gestures.
- Visual or Written: The display or circulation of offensive sexually oriented or other discriminatory visual or written material. This may include, but is not limited to, posters,

cartoons, drawings, graffiti, reading materials, computer graphics or electronic media transmissions.

Environmental: An academic or work environment that is permeated with racially or sexually oriented talk, innuendo, insults or abuse not relevant to the subject matter of the class or activities on the job. A hostile environment can arise from an unwarranted focus on sexual topics or sexually suggestive statements in the classroom or work environment. An environment may be hostile if unwelcome sexual behavior or other harassing behavior based on a protected status is directed specifically at an individual or if the individual merely witnesses unlawful harassment in his/her immediate surroundings. The determination of whether an environment is hostile is based on the totality of the circumstances, including such factors as the frequency of the conduct, the severity of the conduct, whether the conduct is humiliating or physically threatening, and whether the conduct unreasonably interferes with an individual's learning or work.

#### **Consensual Relationships**

Romantic or sexual relationships between supervisors and employees, or between administrators, faculty, or staff members and students are discouraged. There is an inherent imbalance of power and potential for exploitation in such relationships. A conflict of interest may arise if the administrator, faculty or staff member must evaluate the student's or employee's work or make decisions affecting the employee or student. The relationship may create an appearance of impropriety and lead to charges of favoritism by other students or employees. A consensual sexual relationship may change, with the result that sexual conduct that was once welcome becomes unwelcome and harassing. In the event that such relationships do occur, the District has the authority to transfer any involved employee to eliminate or attenuate the supervisory authority of one over the other, or of a teacher over a student. Such action by the District is a proactive and preventive measure to avoid possible charges of harassment and does not constitute discipline against any affected employee.

#### Approved: September 15, 2014

## **AR 3540 Sexual and Other Assaults on Campus**

Legal Reference: Education Code Section 67385; 20 U.S. Code Section 1092(f); 34 C.F.R. § 668.46(b)(11)

Any sexual assault or physical abuse, including, but not limited to, rape, domestic violence, dating violence, sexual assault, or stalking, as defined by California law, whether committed by an employee, student, or member of the public, occurring on District property, in connection with all the academic, educational, extracurricular, athletic, and other programs of the District, whether those programs take place in the District's facilities or at another location, or on an off-campus site or facility maintained by the District, or on grounds or facilities maintained by a student organization, is a violation of District policies and regulations, and is subject to all applicable punishment, including criminal procedures and employee or student discipline procedures. (See also, BP 5500, Standards of Student Conduct.)

"Sexual assault" includes but is not limited to, rape, forced sodomy, forced oral copulation, rape by a foreign object, sexual battery, or threat of sexual assault.

"Dating violence" means violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim. The existence of a romantic or intimate relationship will be determined based on the length of the relationship, the type of relationship and the frequency of interaction between the persons involved in the relationship.

"Domestic violence" includes felony or misdemeanor crimes of violence committed by:

- a current or former spouse of the victim;
- by a person with whom the victim shares a child in common;
- by a person who is cohabitating with or has cohabitated with the victim as a spouse;
- by a person similarly situated to a spouse of the victim under California law; or
- by any other person against an adult or youth victim who is protected from that person's acts under California law.

"Stalking" means engaging in a course of conduct directed at a specific person that would cause a reasonable person to fear for his or her safety or the safety of others, or to suffer substantial emotional distress.

It is the responsibility of each person involved in sexual activity to ensure that he or she has the affirmative consent of the other or others to engage in the sexual activity. Lack of protest or resistance does not mean consent, nor does silence mean consent. Affirmative consent must be ongoing throughout a sexual activity and can be revoked at any time. The existence of a dating relationship between the persons involved, or the fact of past sexual relations between them, should never by itself be assumed to be an indicator of consent.

#### "Affirmative consent" means affirmative, conscious, and voluntary agreement to engage in sexual activity.

These written procedures and protocols are designed to ensure victims of domestic violence, dating violence, sexual assault, or stalking receive treatment and information. (For physical assaults/violence, see also AR 3500, 3510, and 3515.

All students, faculty members or staff members who allege they are the victims of a domestic violence, dating violence, sexual assault or stalking on District property shall be provided with information regarding options and assistance available to them. Information shall be available from the District Safety and Security Department which shall maintain the identity and other information about alleged sexual assault victims as confidential unless and until the Director of District Safety and Security is authorized to release such information.

The Director of District Safety and Security shall provide all alleged victims of **domestic violence**, dating violence, sexual assault or stalking with the following, upon request:

• A copy of the District's policy and procedure regarding domestic violence, dating violence, sexual assault or stalking;

• A list of personnel on campus who should be notified and procedures for such notification, if the alleged victim consents:

- Assistant Vice Chancellor of Human Resources
- Vice President of Student Services/Vice President of Continuing Education or designee
- Student Health Center psychologist
- Local police department regarding investigation and victim services

#### • Information about the importance of preserving evidence and the identification and location of witnesses;

• A description of available services, and the persons on campus available to provide those services if requested. Services and those responsible for provided or arranging them include:

- transportation to a hospital, if necessary;
- counseling by Student Health Center psychologist, or referral to a counseling center;
- notice to the police, if desired;
- assistance with disciplinary process by Vice President of Student Services/Vice President of Continuing Education or designee;
- a list of other available campus resources or appropriate off-campus resources by Director of District Safety and Security
- A description of each of the following procedures:
  - criminal prosecution;
  - civil prosecution (i.e., lawsuit);
  - District disciplinary procedures, both student and employee;
  - modification of class schedules;
  - tutoring, if necessary.

The Director of District Safety and Security should be available to provide assistance to District safety unit employees regarding how to respond appropriately to reports of sexual violence.

The District will investigate all complaints alleging sexual assault under the procedures for sexual harassment investigations described in AR 3435, regardless of whether a complaint is filed with local law enforcement.

All alleged victims of domestic violence, dating violence, sexual assault, or stalking on District property shall be kept informed, through the District Safety and Security Department of any ongoing investigation. Information shall include the status of any student of employee disciplinary proceedings or appeal; alleged victims of domestic\_violence, dating violence, sexual assault, or stalking are required to maintain any such information in confidence, unless the alleged assailant has waived rights to confidentiality.

A complainant or witness who participates in an investigation of sexual assault, domestic violence, dating violence, or stalking will not be subject to disciplinary sanctions for a violation of the District's student conduct policy at or near the time of the incident, unless the District determines that the violation was

egregious, including but not limited to, an action that places the health or safety of any other person at risk or involves plagiarism, cheating, or academic honesty.

In the evaluation of complaints in any disciplinary process, it shall not be a valid excuse to alleged lack of affirmative consent that the accused believed that the complainant consented to the sexual activity under either of the following circumstances:

- The accused's belief in affirmative consent arose from the intoxication or recklessness of the accused.
- The accused did not take reasonable steps, in the circumstances known to the accused at the time, to ascertain whether the complainant affirmatively consented.

In the evaluation of complaints in the disciplinary process, it shall not be a valid excuse that the accused believed that the complainant affirmatively consented to the sexual activity if the accused knew or reasonably should have known that the complainant was unable to consent to the sexual activity under any of the following circumstances:

- The complainant was asleep or unconscious.
- The complainant was incapacitated due to the influence of drugs, alcohol, or medication, so that the complainant could not understand the fact, nature, or extent of the sexual activity.
- The complainant was unable to communicate due to a mental or physical condition.

The District shall maintain the identity of any alleged victim, or witness, or third-party reporter of domestic violence, dating violence, sexual assault, or stalking on District property, as defined above, in confidence unless the alleged victim, or witness, or third-party reporter specifically waives that right to confidentiality. All inquiries from reporters or other media representatives about alleged sexual assaults on District property shall be referred to the Director of Public Affairs and Publications which will work with District Safety and Security Department and Vice President of Student Services/Vice President of Continuing Education or designee's office to assure that all confidentiality rights are maintained.

Additionally, the Annual Security Report will include a statement regarding the District's programs to prevent sex offenses and procedures that should be followed after a sex offense occurs. The statement must include the following:

• A description of educational programs to promote the awareness of rape, acquaintance rape, and other forcible and non forcible sex offenses;

• Procedures to follow if a domestic violence, dating violence, sex offense, or stalking occurs, including who should be contacted, the importance of preserving evidence to prove a criminal offense, and to whom the alleged offense should be reported;

• Information on a student's right\_to notify appropriate law enforcement authorities, including on-campus Safety Officers\_and local police, and a statement that campus personnel will assist the student in notifying these authorities, if the student so requests;

• Information for students about existing on- and off-campus counseling, mental health, or other student services for victims of sex offenses;

• Notice to students that the campus will change a victim's academic situation after an alleged **domestic** violence, dating violence, sex offense, or stalking and of the options for those changes, if those changes are requested by the victim and are reasonably available;

• Procedures for campus disciplinary action in cases of an alleged domestic violence, dating violence, sex offense, or stalking, including a clear statement that:

- The accuser and the accused are entitled to the same opportunities to have others present during a disciplinary proceeding; and
- Both the accuser and the accused must be informed of the outcome of any institutional disciplinary proceeding resulting from an alleged sex offense. Compliance with this paragraph does not violate the Family Educational Rights and Privacy Act. For the purposes of this paragraph, the outcome of a disciplinary proceeding means the final determination with respect to the alleged domestic violence, dating violence, sex offense, or stalking and any sanction that is imposed against the accused.

• A description of the sanctions the campus may impose following a final determination by a campus disciplinary proceeding regarding rape, acquaintance rape, or other forcible or non-forcible sex offenses, domestic violence, dating violence, or stalking.

#### **Education and Prevention Information**

The Vice President of Student Services or designee shall:

- Provide, as part of each campus' established on-campus orientation program, education and prevention information about domestic violence, dating violence, sexual assault, <u>and <del>or</del></u> stalking. The information shall be developed in collaboration with campus-based and community-based victim advocacy organizations, <u>and shall include the District's sexual assault policy and prevention strategies including empowerment programming for victim prevention, awareness raising <u>campaigns, primary prevention, bystander intervention, and risk reduction</u>.
  </u>
- Post sexual violence prevention and education information on the campus internet website regarding domestic violence, dating violence, sexual assault and stalking.

**Responsible Manager:** Director of Safety and Security

Revised September 15, 2014

## Disposal of Property - AR 6550

Reference: Education Code 60500-60501, 60510, 60521, 70902 (b) (6) and 81450 - 81455

The Director of Purchasing Services shall be authorized to sell, donate, or dispose of obsolete equipment, and materials and books in accordance with state law, and shall conform to the following procedures:

- 1. <u>The department/division responsible for furniture or equipment in</u> <u>their area must complete a Furniture and Equipment Transfer</u> <u>Request form to remove and transfer unwanted item(s) to the</u> <u>District's surplus warehouse facility</u>. <u>The transfer request form is</u> <u>available via the employee intranet under Purchasing and should be</u> <u>forwarded to the Warehouse Department when completed</u>.
- If the item is equipment and contains a hard drive or other form of electronic memory, the information technology equipment transfer request form must be used. This form must be completed and clearly noted that the equipment is to be transported to the appropriate Information Technology Services (ITS) department first so that the stored memory may be destroyed or removed. Once this has been accomplished, ITS will make a notation on the information technology equipment transfer request form and forward the paperwork to the Warehouse Department.
- 3. <u>When the Warehouse receives the transfer request form, the staff</u> <u>will review, initial and forward the form to the appropriate</u> <u>Administrative/Custodial Services department authorizing the</u> <u>transportation of the item to the surplus warehouse facility.</u>
- 4. When the item is accepted at the surplus warehouse facility, the staff will update the inventory record accordingly and the item will become available to other departments.
- 5. <u>When an excessive amount of surplus items have been</u> accumulated, they will be depleted in the following manner:
- <del>6.</del>
- <del>7.</del>
- a. The District shall conduct an open house for District staff to view surplus items for use in the classroom or office.
- b. The remaining surplus items, valued at less than \$5,000, will be offered first as a donation to public schools and qualified non-profit, charitable organizations preferably located within the Rancho Santiago Community College District service area. Notice will be mailed or sent via the internet to inform public schools and qualified, non-profit, charitable organizations of such activity. Prior to releasing surplus property, Board action must take place.
- c. Prior to any donation, sale, or disposal, Board approval is required.
- d. The remaining surplus items are tagged to be sold by a private auction firm. If items are not feasible for sale, the surplus property will be disposed of in the local public dump in compliance with federal, state, local and county safety, environmental and sanitation laws and regulations.
- e. Legal notice shall be published at least once a week for a period of not less than two weeks in a newspaper published within the District's service area or posting a notice in at least three public places at least once a week for not less than two weeks within the District's service area.

- f. Public auction is held.
- g. All moveable equipment that has been donated, sold, or disposed of shall be recorded in the District's inventory system.

Such disposal must be coordinated with the Chancellor, Vice Chancellors, and/or Presidents responsible for District sites, to make sure there is no district need for the items, and coordinated with the Director of Purchasing Services or the Inventory, Delivery & Storage Services Supervisor, if a sale of the merchandise is necessary.

Surplus books and other instructional materials shall be donated to either of the institutions described above, or to children or adults, or an organization who will use them for the purpose of increasing the general literacy rate of the people in California or any foreign country or by sale.

All proceeds from any sales will be obtained in the form of a check or money order made payable to the Rancho Santiago Community College District. The funds received should be immediately remitted to the Assistant Vice Chancellor of Fiscal Services or Vice Chancellor of Business Operations and Fiscal Services for deposit into District revenue accounts. The method of disposition and amount of any proceeds will be available in the Purchasing Department.

**Responsible Manager:** Director of Purchasing Services

#### Revised: February 17, 2015 (Previously AR3405)

# AR 7120.1 Full-Time Faculty Recruitment & Selection

Revised:

#### SECTION 1 RECRUITMENT

Each year, the Academic Senate at each college will develop faculty hiring priority recommendations and submit those to the College President. The College President's recommendations will be submitted to the Chancellor for final approval and recruitment authorization.

#### Announcement Procedures

The Executive Vice Chancellor of Human Resources & Educational Services or designee will review each Personnel Requisition prior to the preparation of the Job Announcement. When appropriate, the Executive Vice Chancellor of Human Resources and Educational Services or designee will meet with the requester to review and clarify special requests, job descriptions, minimum qualifications or other aspects of the opening.

The College President's designee shall consult with the department chair to determine if modifications to the desired qualifications portions of the job announcement are desired. In the event there are no full time faculty in the discipline, the President's designee shall consult with the Academic Senate President.

There are three procedures by which equivalencies to minimum qualifications are chosen and approved:

I. When a department agrees to advertise a position without stating specific equivalencies, the job announcement will include "OR the equivalent" when listing the qualifications. Form II will then be used to document if a candidate has met the qualifications through equivalency.

II. When a department agrees to combine I and II procedures, they follow instructions for both processes. Any additions to the state minimum qualifications shall be addressed in the desired qualifications and shall require District discipline faculty to reach consensus. The Academic Senate Presidents at both colleges will certify that the District faculty have reached consensus on any additions to the State minimum qualifications.

III. When a department agrees that specific equivalencies to minimum qualifications exist, these equivalencies must be approved prior to the printing of the job announcement. Each time a department wishes to alter its agreed upon equivalencies, it must file a new "Request for Equivalencies to Minimum Qualifications" form. (Form I). In addition, the approved equivalencies will be printed on the job announcement with a clear statement that the applicant must provide proof with his/her application form.

The Human Resources Department will prepare the Job Announcement. The requester will be notified and provided three (3) working days to review the Job Announcement before posting. Any substantive changes initiated by the Human Resources Department will be discussed with the requester prior to posting. Each Job Announcement will include the:

- job title
- department
- location
- tenure track status
- desired starting date
- a description of the position (responsibilities)
- minimum qualifications
- other requirements
- salary information
- a brief description of benefits available
- screening criteria
- method of application
- the specific employment tests that will or might be used in the screening process

The final job announcement shall be approved by the appropriate department chair and provided to both Academic Senate Presidents.

Pursuant to the transfer provisions in the FARSCCD contract, a notice of approved vacancies will be provided to all full-time faculty.

The Human Resources Department will post and advertise the Job Announcement to the RSCCD website, CCC Registry and a variety of agencies, organizations, publications, and websites. The Job Opportunities listing will be distributed to all RSCCD email users.\_ Additional distribution may be decided in consultation with the division dean and department chair or faculty representative, depending on available resources, time constraints and need.

The open application period is a minimum of 20 working days in order to provide adequate time for effective recruitment. After the closing date, the District Equal Employment Opportunity (EEO) Officer or designee shall determine if an adequate applicant pool has been recruited. The closing date may be extended if an adequate pool is not achieved and additional recruitment efforts are required. In such cases, the division dean and/or co-chair of the screening committee will be consulted. If a priority date system is used (e.g. the position is advertised as "open until filled") screening may begin after the District EEO Officer determines that there is an adequate applicant pool. In special cases (sudden resignation, death, special projects, etc.), the time line and selection process may need modification due to business necessity. In such cases the College President may recommend a modified process to the Executive Vice Chancellor of Human Resources and Educational Services or designee.

#### SECTION 2 APPLICATION PROCESS

#### **Application Materials**

All applicants, internal or external, must submit the online application, resume, transcripts, and all supplemental materials prescribed on the Job Announcement to be considered for an opening. Applicants must apply separately for each opening, unless an exception has been created for a specific position and is clearly explained on the job announcement.

#### Unsuccessful Searches

When a recruitment fails to yield a sufficient number of candidates who meet minimum qualifications or established criteria for interview, the College President and the Executive Vice Chancellor of Human Resources and Educational Services will determine if the search will be extended, deferred to a later date or abandoned.

#### SECTION 3 SCREENING COMMITTEES

#### <u>Membership</u>

Screening committee membership is a vital part of an employee's job within the District. It is a major factor in shaping the future of the institution.

The College President shall designate an administrative co-chair for the committee who shall be the administrative support for the committee, responsible for convening the initial meeting of the committee in a timely manner and serving as the liaison with the Human Resources Department. The administrative co-chair will coordinate the appointment of committee members. The administrative co-chair shall contact all full-time faculty in the department or discipline soliciting participation. All full-time faculty in the discipline may serve on the committee. At least one member of the corresponding department/discipline at the sister college shall also be invited to serve on the committee. The department chair at the college with vacancy shall extend the invitation to the department chair at the sister college. The committee shall be composed primarily of faculty within the discipline.

In the Child Development Center Program, one teacher from each center, selected by the teachers at the center, may serve on the committee.

The President of the Academic Senate or designee shall select one faculty member for the screening committee, who may be from a different academic discipline than the one under consideration. An EEO Monitor shall be appointed by the administrative co-chair, in consultation with the District Equal Employment Opportunity Officer. It will be the responsibility of the administrative co-chair to ensure that committee representation is complete. When appropriate, classified representatives may be appointed by the administrative co-chair in consultation with the department chair and the CSEA President.

In the event there are no full-time faculty within the discipline and/or there is a need to add members to the committee, the administrative co-chair shall request that the Academic Senate President appoint other full-time faculty to the committee.

The complete list of committee members will be submitted by the administrative co-chair to the College President and Academic Senate President for review and approval prior to submission to Human Resources.

Prior to the first meeting of the screening committee, the administrative co-chair shall forward to the Human Resources Department and to each Academic Senate President the list of those members who will serve on the committee. The form shall identify which member of the committee is representing the sister college and which member is a classified representative. In the event the sister college declined to serve on the committee, the form shall identify who was contacted at the sister college.

The District EEO Officer or designee will review the committee composition for appropriate diversity and to ensure that screening committee members are not applicants or related to any applicant by blood, marriage or domestic partnership. If modification of committee membership is required, the District EEO Officer or designee will consult with the College President and Academic Senate President.

All members of the screening committee will be required to sign and submit to Human Resources a statement of confidentiality prior to beginning the screening process.

The screening committee will have a faculty co-chair. The faculty co-chair shall be elected by the faculty on the committee and shall be responsible for leading the deliberations of the committee. The faculty co-chair shall be a tenured faculty member. If there are no tenured faculty on the committee, the administrative co-chair will notify the Academic Senate President, who will appoint a tenured faculty member as co-chair.

#### **Orientation**

The District EEO Officer or designee shall orient the screening committee before screening begins. The purpose of this orientation is to familiarize the members with:

- The role of the Human Resources Department in the recruitment, selection and placement process.
- resources available to the committee
- the role of the EEO Monitor
- the charge of the committee, as well as the legal obligations and liabilities
- any other items of interest to the membership

#### **Responsibilities**

Screening committees recommend finalists to the appropriate President or designee. As such, in the screening process, each is acting as an agent of the Board of Trustees. Therefore, it is important for members to know how screening processes work, to maintain the confidentiality of the deliberations and to follow EEO guidelines. Should individual committee members be named as defendants in a complaint or lawsuit, the Board will indemnify those members, provided each has followed prescribed policy and processes in executing his/her committee responsibilities. Screening committee members are expressly prohibited from meeting or conferring with one another outside of scheduled meetings to discuss any candidates or issues related to the screening process. All discussions of candidates or screening-related issues must occur with the entire committee at a scheduled meeting.

Committee members must submit all notes, screening forms or other screening materials to the administrative co-chair at the conclusion of the screening process. These will be submitted to Human

Resources for retention and storage. Should future complaints or lawsuits be filed, the notes, forms and/or other material will be made available to the committee members.

Persons serving on screening committees shall participate in both phases of the screening tasks (application materials screening, i.e., paper screening, and the interview phase). Any exceptions should be based on factors that do not adversely affect EEO, e.g., a subject matter expert is engaged to evaluate technical interview responses. Exceptions must be approved by the District EEO Officer.

The role of the EEO Monitor on <u>a</u> screening committee will include the following:

- serve as a voting member of the committee
- monitor the selection process for adherence to established procedures and sound personnel practices
- serve as a resource in the areas of EEO
- serve as liaison, as necessary, between the committee and the Human Resources Department and the District EEO Officer to address issues and concerns as related to the screening process
- If the EEO Monitor resigns from the committee, the administrative co-chair will contact the District EEO Officer to find a replacement

If a committee member has concerns about the screening process, those concerns should be brought to the EEO Monitor. If the EEO Monitor is unable to address the concerns, the committee member should bring the concerns to the administrative co-chair, and the District EEO Officer or designee.

#### Committee Procedures

The committee will establish the screening process, calendar, screening criteria, interview questions, and any other employment tests.

The committee will attempt to reach consensus regarding the selection of candidates. Consensus is defined as unanimity. Prior to paper screening, the committee must agree by 2/3 majority on a procedure to follow if consensus cannot be reached. Some suggestions for the committee to consider are:

\*Super majority (e.g. 2/3 majority) \*Simple majority

The committee must provide job-related reasons for the non-selection of applicants.

#### **Scheduling**

The Administrative co-chair will convene the initial meeting of the committee. Screening committees are responsible for scheduling their own meetings for the purposes of planning, screening, interviewing and deliberations. Every effort shall be made to schedule screening committee meetings to accommodate faculty teaching schedules during the regular academic semester.

When establishing the calendar, all meetings should be scheduled during the regular Fall/Spring faculty work year. A faculty may be compensated for meetings scheduled outside of the Fall/Spring semester or a Summer/Intersession during which the faculty member is not assigned.

#### SECTION 4 SCREENING PROCESS

#### Paper Screening

All requirements set for applicants can be viewed as employment tests by the courts, e.g., application forms, minimum application material requirements, written samples, transcripts, etc. Therefore, it is

imperative that everything requested of applicants be directly relevant to the position and be a reliable predictor of success in the position. If there are qualifications required or preferred that are not addressed by the application form, consideration should be given to using a supplemental application form.

Departments will designate from the following authorized list, the selection criteria appropriate for the screening process and the oral interview for each authorized position.

#### Screening and selection criteria

In addition to the specific requirements and responsibilities listed on the Job Announcement, the following criteria will be considered in selecting candidates:

- 1. Educational experience breadth and depth
- 2. Work experience breadth and depth
- 3. Demonstrated leadership capabilities
- 4. Curriculum development
- 5. Program development
- 6. Community involvement
- 7. Demonstrated experience in working with a diverse socioeconomic community
- 8. Credential or minimum qualifications authorizing service in other areas of need
- 9. Demonstrated ability to work cooperatively with others
- 10. Bilingual ability (if needed)

Applicants selected for an interview may be required to take additional tests or assessments and will be notified of such prior to the date of the interview.

The committee will use the approved screening criteria to select candidates for interview. Screening at this point in the process must be based solely on the application materials submitted.

At the completion of paper screening, the administrative co-chair shall provide the following reports to the Human Resources Department:

- 1. Screening Review Form identifies the selected candidates and the reasons for the nonselection of all other candidates
- 2. Screening certification Form identifies the dates, locations, times and instructions for the interviews
- 3. Proposed interview questions, employment tests and descriptions of any demonstrations

#### Interviews

Interviews may also be viewed by the courts as employment tests. The Human Resources Department will review all interview questions and related screening activities for reliability and validity, as well as conformity to EEO guidelines. Interviews will normally be scheduled no earlier than five (5) working days following the receipt of the screening materials in the Human Resources Department. It is the responsibility of the Human Resources Department to contact applicants and set up interview times.

Sufficient time should be provided to allow a proper assessment of the candidate's qualifications (a minimum of a 30-minute time period should be allocated for each candidate). The interview packet will be transmitted electronically to the administrative co-chair.

Interview questions must be job related and should be tests of a candidate's knowledge and abilities, as well as being reflective of minimum, required and preferred qualifications. During the actual interviews by the screening committee, the same questions shall be asked of all candidates. Follow-up questions are discouraged, but maybe asked if a response is unclear or the candidate obviously misunderstood the questions. Consistency across candidates is of utmost importance in defending the screening process.

# During the interview session, those selected may, in addition to the above, be evaluated on the following factors.

1. Oral communication skills

- 2. Presentation
- 3. Problem solving skills
- 4. Successful teaching, problem solving or performance demonstration
- 5. Writing skills/demonstration

#### Writing Samples

In most faculty positions, the ability to write well is a critical ability. Requiring a writing sample can be an effective means of evaluating this ability and can be accomplished in one of three ways:

- 1. Requesting a writing sample as part of the original application requirements.
- 2. Requesting a sample <u>be</u> prepared and brought to the interview, e.g., a lesson plan or lecture outline.
- 3. By incorporating a written exercise as part of the interview process, e.g., immediately preceding or following the oral questions.

#### **Bi-lingual Requirements**

Some faculty positions may have a bi-lingual requirement, based on bona fide position needs. When such a requirement exists, specific mention of the requirement must be made in the job announcement and advertising. Additionally, methods of screening for this requirement must be built into the process.

The current Faculty Application form may include a way to assess this requirement during the materials screening phase. If not, the dean, department chair or faculty representative should devise a method of getting this information in the application process so the committee can evaluate before the interview phase.

During the interviewing phase, at least one question (written or oral) shall be devoted to assessing each candidate's foreign language proficiency. Under these circumstances, at least one member of the screening committee must be fluent in the required foreign language.

#### Assessment Center Techniques

Employment tests can also take the form of assessment center techniques. Typically, these techniques approximate working situations the candidates would encounter in the job for which they are applying. Examples include counseling a troubled student, grading a written exam or researching a publication article in the library. If such techniques are employed, candidates will be notified by the Human Resources Department at the time of invitation for interviews.

#### Presentations

For teaching faculty, presentations are an important evaluation technique for the screening committee. Screening committees are encouraged to require presentations of teaching faculty applicants.

#### Paper and Pencil Tests

Paper and pencil tests must have both reliability and validity, as well as job relatedness.

#### Selection of Finalists

Upon completion of the interviews, the committee will recommend up to 5 finalists to the College President. If the committee cannot recommend at least two finalists, it will provide the President with a written rational for its recommendation.

The committee co-chairs will complete and submit the following documents:

- 1. Interview Report Form, which indicates specific reasons for selecting and not recommending candidates as finalists, is submitted to Human Resources.
- 2. Finalist Recommendation Form, listing the finalists in unranked order and signed by all committee members is submitted to Human Resources.

- 3. All committee notes, forms and other screening materials are forwarded to Human Resources for retention and storage.
- 4. Narrative descriptions of each finalist, indicating strengths, competencies and other relevant information, e.g., statements about committee process or consensus, are submitted to the College President.

The co-chairs will be responsible for conducting reference checks on all finalists. If a finalist is or has been a District employee, at least one of the references should be a non-District source. If a screening committee member has first-hand knowledge about a candidate that did not come out during the screening he/she may request to be contacted as a reference. Reference checks will be conducted on all finalists prior to being sent forward for final interview.

#### Final Interview and Selection

The College President or designee shall contact the recommended finalists and schedule the final interview. A schedule of appointments will be sent to the Human Resources Department. The final interviews will include the College President, appropriate vice-president, and the co-chairs.

The President will make the final recommendation to the Chancellor.

If the process fails to yield a successful candidate, the College President will consult with the Executive Vice Chancellor of Human Resources & Educational Services to determine if the recruitment should be reopened or abandoned.

## **Technical Revisions Board Policies and Administrative Regulations**

Board Policy and Administrative Regulation 2410 authorize the Chancellor to amend policies for typographical errors or revisions/additions to statutory and regulatory references. The changes do not require Board Approval but are reviewed and Approved by District Council prior to implementation.

Proposed policy revisions in order to update Accreditation Standard and/or statutory references:

**BP 1200 District Mission** 

- **BP 2200 Board Duties and Responsibilities**
- BP 2430 Delegation of Authority to the Chancellor
- **BP 2431 Chancellor Selection**
- **BP 2435 Evaluation of the Chancellor**
- **BP 2510 Participation in Local Decision-Making**
- **BP 2715 Code of Ethics/Standards of Practice**
- **BP 2740 Board Education**
- **BP 2745 Board Self-Evaluation**
- **BP 3200 Accreditation**
- **BP 3250 Institutional Planning**
- **BP 3410 Nondiscrimination**
- **BP 3540 Sexual and Other Assaults on Campus**
- **BP 5700 Athletics**
- BP 6200 Budget Preparation
- **BP 6300 Fiscal Management**
- **BP 6330 Purchasing**
- **BP 6520 Security for District Property**

## **BP 7120 Recruitment and Hiring**

## **Revisions to the Administrative Regulations**

- **AR 2410 Board Policies and Administrative Procedures**
- AR 3200 Accreditation
- **AR 3250 Institutional Planning**
- **AR 3410 Nondiscrimination**
- **AR 3420 Equal Employment Opportunity**
- AR 3500 Campus Safety
- **AR 6200 Budget Preparation**
- AR 6300 Fiscal Management
- AR 6330 Purchasing
- AR 6520 Security for District Property
- AR 7120 Recruitment and Hiring