RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT

website: Fiscal Resources Committee

Agenda for February 16, 2022

1:30 p.m. - 3:00 p.m. Zoom Meeting

- 1. Welcome
- 2. State/District Budget Update Ingram
 - SSC LAO Analyzes Governor's 2022-23 State Budget
 - SSC Ask SSC... Does the Staffing Executive Order Help Colleges?
 - SSC LAO Expects Higher COLA in May
 - SSC Ask SSC... Historical Contribution Rates for CalSTRS and CalPERS
 - SSC SCFF Hold Harmless Provision Language Released
 - SSC CalPERS Rates Projected to Decrease
 - SSC Dartboard 2022-23 Governor's Budget
 - SSC Governor Newson Proposes Changes to Expand Dual Enrollment
 - CCC Fiscal Forward Portfolio and Budget Architecture and Development Recommendations
- 3. 2022/23 RSCCD Tentative Budget Assumptions Action
- 4. Projected 2021-22 Year-end Balances Satele, Hoffman and O'Connor
- 5. BAM Review Taskforce
- 6. Standing Report from District Council Craig Rutan
- 7. Informational Handouts
 - District-wide expenditure report link: https://intranet.rsccd.edu
 - Vacant Funded Position List as of February 8, 2022
 - Measure "Q" Project Cost Summary as of January 31, 2022
 - Monthly Cash Flow Summary as of January 31, 2022
 - SAC Planning and Budget Committee Agendas and Minutes
 - SCC Budget Committee Agendas and Minutes
 - Districtwide Enrollment Management Workgroup Minutes
- 8. Approval of FRC Minutes January 19, 2022
- 9. Other

Next FRC Committee Meeting: March 16, 2022, 1:30-3:00 pm

The mission of the Rancho Santiago Community College District is to provide quality educational programs and services that address the needs of our diverse students and communities.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

LAO Analyzes Governor's 2022-23 State Budget



BY ANJANETTE PELLETIER

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posted January 31, 2022

The Legislative Analyst's Office (LAO) released its 2022-23 Budget Overview of Governor Gavin Newsom's State Budget proposal earlier this month, and followed up with a presentation to the Senate Budget and Fiscal Review Committee. There are some interesting perspectives in the LAO's analysis that could impact State Budget negotiations and K-14 education.

State Surplus and Spending Architecture

The LAO estimates that the state has a surplus of \$29 billion to allocate in the 2022-23 State Budget, which is \$8 billion more than Governor Newsom's estimates. The difference is largely because the Administration excludes investments that it deems obligated spending for items that the LAO sees as discretionary. The \$45.7 billion surplus that the Governor highlighted in his press conference unveiling his State Budget did not exclude year-over-year obligated state expenses, including its Proposition 98 obligations.

Despite differences in the size of the State Budget surplus, the LAO believes that Governor Newsom's multiyear revenue assumptions are a reasonable "middle of the road" approach to forecasting. The Governor uses more cautious and conservative estimates when compared to the LAO's most recent projections. The Legislature could adopt higher revenue assumptions than the Governor's to develop its version of the 2022-23 State Budget over the coming months but doing so would limit the Legislature's ability to increase proposed investments as the state's revenue picture becomes clearer in

The Governor's Budget allocates \$17.3 billion in one-time spending, anticipates a \$6.2 billion reduction in revenues, and increases contributions to the state's rainy day fund while also paying down other outstanding debts and liabilities. The LAO credits the Newsom Administration for its cautious multiyear revenue estimates but is concerned that the negative balance in the rainyday fund in 2023-24 relies on too many risky assumptions. Therefore, the LAO encourages the Legislature to put more aside in state reserves than what is proposed by the Governor.

For K-12 and community colleges, the Governor's Budget proposes a total of \$18 billion in new spending across an array of one-time and ongoing, as well as existing and new, investments.

State Appropriations Limit

How much the state can spend across the State Budget is being impacted by the State Appropriations Limit (SAL), which is the state's equivalent to local Gann Limits. Across the three-year budget window, the LAO believes that the SAL will be a major consideration for the state. Consequently, the LAO encourages the Legislature to develop a plan for how the state can meet the SAL requirement across 2020-21 and 2021-22, and into 2022-23. The Legislature may have different priorities for addressing the SAL and may want to use the state's spending options on alternative excluded expenditures or other solutions. The LAO clarifies that some of the Governor's proposals to spend excess revenue are already SALexcluded expenditures—such as \$4.3 billion for transportation infrastructure, \$1.4 billion for green school buses (Proposition 98), and \$450 million for school kitchen upgrades (Proposition 98)—and therefore limiting the Legislature's flexibility, as these expenditure amounts can only be reallocated to other SAL-related purposes, such as tax reductions.

Proposition 98 Minimum Guarantee

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Proposition 98 establishes a minimum annual funding level for schools and community colleges, commonly known as the minimum guarantee. The Governor's Budget includes substantial increases of \$17.7 billion to the minimum guarantee required under Proposition 98, reflecting higher revenues than prior estimates, growth in local property tax revenue, and an adjustment to "rebench" the guarantee for the expansion of transitional kindergarten.

Fiscal Year	Change From 2021 Budget Act Estimates
2020-21	\$2.5 billion (2.7%)
2021-22	\$5.3 billion (5.7%)
2022-23	\$8.2 billion (8.8%)
Proposition 98 Adjustments	\$1.6 billion
Total Available New Funding	\$17.7 billion

The LAO notes that \$10.6 billion of new funding for K-14 education is dedicated to ongoing investments while nearly \$7.2 billion is for one-time activities, which can be summarized in four main categories:

- Prior commitments: \$5.3 billion ongoing (community college financial aid expansion, augmentation of the Expanded Learning Opportunities Program, universal transitional kindergarten, school meals, and rate increases for State Preschool)
- · Cost-of-living adjustment for the K-14 funding formulas and workload adjustments: \$4.1 billion ongoing
- Infrastructure: \$2.3 billion one-time (deferred maintenance, electric school buses, kitchen upgrades, and funding for projects under the State School Facility Program), which are exclusions from the SAL
- · College and career pathways: \$1.5 billion one-time

LAO Recognizes Local Capacity Limitations

The LAO acknowledges that the confluence of new programs and initiatives, with their unique requirements and the ongoing impact of the health pandemic on the continued provision of in-person instruction, is impacting the capacity of K-12 school agencies and community college districts to implement them well. Thus, the LAO suggests gathering information on the impact, capacity challenges, and existing needs of the systems via oversight of implementation of new and existing requirements, prior to determining the Legislature's approach to allocating new Proposition 98 resources. This concern with capacity overload is a theme in the LAO's analysis and is reflected in several other recommendations to support fewer new initiatives beyond education across the State Budget.

In summary, the LAO's analysis of the 2022–23 Governor's Budget is that it contains many positive investments, meets prior-year commitments, and uses cautious but reasonable revenue assumptions. However, the LAO offers several considerations for the Legislature to build on the Governor's Budget proposal, including reinforcing the state's rainy day fund and ensuring state funds are used optimally when paired with anticipated federal revenue.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Ask SSC . . . Does the Staffing Executive Order Help Colleges?

BY MICHELLE MCKAY UNDERWOOD

Copyright 2022 School Services of California, Inc. posted January 19, 2022

- **Q.** Last week, Governor Gavin Newsom announced an Executive Order to address staffing shortages and provide flexibility for retirees. Does this affect California Community Colleges?
- A. Unfortunately not. Governor Newsom's <u>Executive Order N-3-22</u> (Order) that was issued on January 11, 2022, was followed up by the California State Teachers' Retirement System (CalSTRS) <u>Employer Directive 2022-01</u>. The Order is intended to help transitional kindergarten (TK)-12 local educational agencies manage the substantial short-term staffing shortages that have resulted from the current Omicron surge of COVID-19 cases and keep schools open for in-person instruction.

While the CalSTRS Employer Directive mentions community college districts, the Order is only operable for school districts, county offices of education, and charter schools. It also does not affect preschool or child care settings.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

LAO Expects Higher COLA in May

BY PATTI F. HERRERA, EDD



BY JOHN GRAY

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posted February 3, 2022

Less than a month ago, Governor Gavin Newsom released his 2022-23 State Budget proposal, which includes a critical planning component for K-12 and community college agencies across the state—the estimated cost-of-living adjustment (COLA) for 2022-23. It is not traditional for School Services of California Inc. to provide updated estimates between the January Governor's Budget proposal and the May Revision; however, given the extraordinary moment we are in with historically high inflation, we felt it judicious to depart from tradition this year.

As you know, the state is required to compute the annual COLA for K-12 and community colleges using the federal implicit price deflator for state and local governments—an annual inflationary percentage reflecting the cost of doing business for public agencies—which relies on eight economic factors. When Governor Newsom released his 2022-23 State Budget proposal on January 10, 2022, he and his fiscal advisors only had six of the eight factors. Since then, an additional factor has been released, allowing for revised estimates leading to May.

On February 1, 2022, the Legislative Analyst's Office (LAO) presented a revised COLA estimate for 2022-23 of 6.17% (from 5.33% included in the Governor's Budget) to the Assembly Budget Subcommittee on Education, taking the additional inflation factor into account (see page 3 of the LAO budget handout).

The LAO estimates that the Proposition 98 cost of a 6.17% revised COLA would be an additional \$65 million for the Student Centered Funding Formula alone. This does not include the cost of a higher COLA for other K-14 categorical programs. Thus, if the minimum guarantee does not increase in May above the Governor's January estimate of \$102 billion for the 2022-23 fiscal year, COLA will consume more of Proposition 98's new revenue, leaving fewer dollars for other education priorities.

There are three important things to remember about the estimated COLA:

- · Current estimates rely on seven of the eight data points necessary to compute the annual COLA. The last factor will not be available until April, just weeks before Governor Newsom is expected to release the May Revision, and will most certainly require the COLA to be further revised.
- · Many things can happen between now and April that will influence the final data point, the most important of which would be changes to federal monetary policy such as quantitative tightening and increased interest rates by the Federal Reserve, the latter of which is expected to occur in March. These policies are designed to mitigate rising inflation.
- · Lastly, and perhaps most importantly, the purpose of annual COLAs is designed to maintain the purchasing power of public school and college agencies, not increase it. Upward revisions to the COLA reflect the larger reality that the costs of goods and services are rising.

Finally, recognizing the fluidity of the estimated COLA, we continue to counsel local education business leaders to use the Governor's 5.33% COLA for their budget reports.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Ask SSC... Historical Contribution Rates for CalSTRS and CalPERS

BY CHARLENE QUILAO

BY DAVE HECKLER

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- Do you know where I can find historical employer and employee contribution rate sheets for the California State Teachers' Retirement System (CalSTRS) and the California Public Employees' Retirement System (CalPERS)?
- Employers have numerous payroll tax withholding and payment obligations, so it's important to have an A. understanding as to what an employer is required to contribute as well as what is required by the employee. Below are the historical contribution rates for both CalSTRS and CalPERS.

Contribution Rates to CalSTRS

Employer contribution rate increases for CalSTRS were phased in over a seven-year period. The CalSTRS employer contribution rate is set in statute through 2020-21. After that, the CalSTRS Board has limited employer contribution ratesetting authority through 2045-46. Table 1 details the historical employer contribution rate increases for CalSTRS as follows:

Table 1: CalSTRS Employer Contribution Rate Increases

Year	Rate
2010-11	8.25%
2011-12	8.25%
2012-13	8.25%
2013-14	8.25%
2014-15	8.88%
2015-16	10.73%
2016-17	12.58%
2017-18	14.43%
2018-19	16.28%
2019-20	17.10%
2020-21	16.15%
2021-22	16.92%

Source: CalSTRS Funding Plan Fact Sheet (11/20)

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There are two different groups of CalSTRS members. Each group pays different rates based on whether individual members became members of CalSTRS before or after the California Public Employees' Pension Reform Act of 2012 (PEPRA), which became effective on January 1, 2013. Table 2 details, for each group, an increase of their contribution rate

Table 2: CalSTRS Member Contribution Rate Increases

Year	Pre-PEPRA Members	Post-PEPRA Members
2010-11	8.00%	-
2011-12	8.00%	-
2012-13	8.00%	8.00%
2013-14	8.00%	8.00%
2014-15	8.15%	8.15%
2015-16	9.20%	8.56%
2016-17	10.25%	9.205%
2017-18	10.25%	9.205%
2018-19	10.25%	10.205%
2019-20	10.25%	10.205%
2020-21	10.25%	10.205%
2021-22	10.25%	10.205%

Source: CalSTRS Funding Plan Fact Sheet (11/20)

Contribution Rates to CalPERS

The unfunded liability has been rising significantly, which in turn increases the total employer contribution. In fact, the unfunded liability contribution surpassed the employer's normal cost percentage in 2018-19, 2019-20, and 2020-21. However, in 2021-22, the unfunded liability contribution percentage decreased by 0.54%. Table 3 includes historical employer contribution rate increases to CalPERS:

Table 3: CalPERS Employer Contribution Rate History

Year	Employer Normal Cost	Unfunded Liability Co ntribution	Total Employer Con tribution
2009-10	7.410%	2.299%	9.709%
2010-11	7.173%	3.534%	10.707%
2011-12	7.132%	3.791%	10.923%
2012-13	7.415%	4.002%	11.417%
2013-14	7.313%	4.129%	11.442%
2014-15	7.814%	3.957%	11.771%
2015-16	7.621%	4.226%	11.847%
2016-17	8.242%	5.646%	13.888%
2017-18	8.103%	7.428%	15.531%
2018-19	8.739%	9.323%	18.062%
2019-20	8.992%	11.741%	20.733%
2020-21	9.47%	14.13%	23.60%

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Year	Employer	Unfunded Liability Co	Total Employer Con
	Normal Cost	ntribution	tribution
2021-22	9.32%	13.59%	22.91%

^{*} Actual employer rates for 2019–20 and 2020–21 were impacted by the \$3. 15 billion investment made from the State of California in 2018–19. Actual employer contribution rates for the two-year period were $\underline{19.721\%}$ and $\underline{20.70\%}$, respectively

Source: CalPERS School Pool Actuarial Valuation (June 30, 2020)

The contribution rates for the pre- and post-PEPRA CalPERS members are as follows:

Table 4: CalPERS Member Contribution Rate Increases

	CalPERS Member Contribution Rate Increases			
Year	Pre-PEPRA	Post-PEPRA		
	Classic Members	Members		
2009-10	7.00%	-		
2010-11	7.00%	-		
2011-12	7.00%	-		
2012-13	7.00%	-		
2013-14	7.00%	6.00%		
2014-15	7.00%	6.00%		
2015-16	7.00%	6.00%		
2016-17	7.00%	6.00%		
2017-18	7.00%	6.50%		
2018-19	7.00%	7.00%		
2019-20	7.00%	7.00%		
2020-21	7.00%	7.00%		
2021-22	7.00%	7.00%		

Source: CalPERS School Pool Actuarial Valuation (June 30, 2020)

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

SCFF Hold Harmless Provision Language Released

BY KYLE HYLAND

BY MICHELLE MCKAY UNDERWOOD

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posted February 8, 2022

On February 1, 2022, the Department of Finance released their proposed trailer bill language for the 2022-23 State Budget, including language for the Newsom Administration's proposal to create a funding floor that allows all districts to transition to the core Student Centered Funding Formula (SCFF) after the 2024-25 hold harmless provision expires.

The proposed language does not change how the SCFF rates are increased by the statutory cost-of-living adjustment (COLA) each fiscal year up to the end of the hold harmless provision for 2024-25. The calculated funding in 2024-25 would create the new funding floor for community college districts (CCDs), meaning that in future years they would receive no less than received in 2024-25. Essentially, the language confirms that the Administration plans on letting the current hold harmless provision sunset upon completion of the 2024-25 fiscal year, which means beginning with the 2025-26 fiscal year and thereafter, every CCD would receive at least the total funding they received in 2024-25 without an additional statutory COLA.

The COLA-free hold harmless provision will create dynamics that are new to the SCFF but have existed for years under the K-12 County Office of Education funding formula. The Newsom Administration's assumption is that over time, as SCFF rates receive annual COLAs, hold harmless districts would eventually transition to their calculated SCFF. The timeline of the "offramp" will depend upon how far a district's hold harmless level is from their annual SCFF calculation and whether local SCFF inputs move them towards or away from closing the gap in any given year. Until then, without the benefit of an annual COLA, hold harmless districts will need to find ways to use the same total revenue as costs naturally increase.

Now that the trailer bill language is out, the Legislature will begin vetting Governor Gavin Newsom's proposals and divide the work among the various budget subcommittees. The two subcommittees that will be reviewing Governor Newsom's community college and other education proposals are Assembly Budget Subcommittee No. 2 on Education Finance and Senate Budget Subcommittee No. 1 on Education. We will provide updates on the subcommittee's comments and actions in subsequent updates.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

CalPERS Rates Projected to Decrease

BY CHARLENE QUILAO

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posted February 9, 2022

The California Public Employees' Retirement System (CalPERS) recently posted an addendum to the Schools Pool Actuarial Valuation report as of June 30, 2020, and corresponding employer and employee contribution rates.

The June 30, 2020, Schools Pool Actuarial Valuation report (including community colleges) sets the current year (2021–22) employer contribution rate at 22.91%, but it does not include projected contribution rates for the outyears beginning in 2022–23 because the CalPERS Experience Study and Review of Actuarial Assumptions were not completed prior to the release of the report. The projected contributions will be determined during the April 2022 CalPERS Board meeting (Schools Pool Actuarial Valuation as of June 30, 2021) with the projected future employer contribution rates beginning in 2022–23:

	2021-221	2022-23	2023-24	2024-25	2025-26	2026-27
Old Projected Rates	22.91%	26.10%	27.10%	27.70%	27.80%	27.60%
New Projected Rates	22.91%	25.40%	25.20%	24.60%	23.60%	22.50%

¹Reflects the supplanting payment under Government Code Section 20825.2, which served to reduce the employer contribution rate for fiscal year 2021–22 by 2.16%

The new projected rates are a reflection of the 2020-21 investment gains of approximately \$11,086 million and the decrease in costs of new hires in the low-cost benefit tiers.

Member Contribution Rates

Under the Public Employees' Pension Reform Act (PEPRA), new members hired on or after January 1, 2013, are required to contribute 50.00% of the total annual normal cost of their pension benefit as determined by the actuary. PEPRA school members currently contribute 7.00% of their salary; however, it is estimated to increase to 8.00% in 2022–23. The contribution rate for school members not subject to the PEPRA (i.e., classic members) is set by statute and remains at 7.00% of salary.

For additional information, the addendum to the Schools Pool Actuarial Valuation (as of June 30, 2020) can be found here.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Dartboard for 2022-23 Proposed State Budget Now Available

BY MICHELLE MCKAY UNDERWOOD

BY KYLE HYLAND

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posted February 9, 2022

We are releasing the latest version of School Services of California Inc.'s (SSC) Financial Projection Dartboard (Dartboard), which is based on Governor Gavin Newsom's State Budget proposal for 2022–23. This version of the Dartboard reflects Governor Newsom's proposals for community colleges in 2022–23, along with revised estimates for Lottery revenues and other factors to assist you with multiyear financial projections.

The updated SSC Dartboard, along with any of the historic dartboards, can be found here.

SSC Community College Financial Projection Dartboard 2022-23 Governor's Budget

This version of School Services of California Inc.'s (SSC) Financial Projection Dartboard is based on the 2022-23 Governor's State Budget proposal. We have updated the cost-of-living adjustment (COLA), Consumer Price Index (CPI), and ten-year T-bill planning factors per the latest economic forecasts. We have also updated the Student Centered Funding Formula (SCFF) factors. We rely on various state agencies and outside sources in developing these factors, but we assume responsibility for them with the understanding that they are general guidelines.

SCFF PLANNING FACTORS								
Factor 2021-22 2022-23 2023-24 2024-25 2025-26								
Department of Finance Statutory COLA ¹	1.70%	5.33%	3.61%	3.64%	3.62%			
Planning COLA	5.07%2	5.33%	3.61%	3.64%	3.62%			
Growth Funding	0.5%	0.5%	TBD	TBD	TBD			

SCFF RATE FACTORS FOR 2021-22 and 2022-23					
2021-22 2022-23					
Base Credit	\$4,212	\$4,436			
Supplemental Point Value	\$996	\$1,049			
Student Success Main Point Value	\$587	\$618			
Student Success Equity Point Value	\$148	\$156			
Incarcerated Credit, Special Admit Credit, CDCP*	\$5,907	\$6,222			
Noncredit	\$3,552	\$3,741			

OTHER PLANNING FACTORS						
Fact	ors	2021-22	2022-23	2023-24	2024-25	2025-26
California CPI		5.78%	3.69%	2.90%	2.75%	2.60%
California Lottery	Unrestricted per FTES**	\$163	\$163	\$163	\$163	\$163
	Restricted per FTES	\$65	\$65	\$65	\$65	\$65
Mandate Block Grant		\$30.67	\$32.31	\$33.48	\$34.70	\$35.96
Interest Rate for Ten-Year Trea	suries	1.93%	2.50%	2.90%	3.00%	2.60%
CalSTRS Employer Rate ³		16.92%	19.10%	19.10%	19.10%	19.10%
CalPERS Employer Rate ⁴		22.91%	25.40%	25.20%	24.60%	23.60%
Unemployment Insurance Rate	5	0.50%	0.50%	0.20%	0.20%	0.20%

^{*}Career development and college preparation

⁵Unemployment rate in 2021-22 and 2022-23 are final based on the 2021 Enacted Budget, and the subsequent years' rates are subject to actual experience of the pool and will be calculated in accordance with California Unemployment Insurance Code Section 823(b)(2)



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^{**}Full-time equivalent student

¹Applies for Adult Education, Extended Opportunity Programs and Services (EOPS), Disabled Students Programs and Services, Apprenticeship, CalWORKs Student Services, Mandates Block Grant and Reimbursements, and the Childcare Tax Bailout.

²Amount represents the 2021-22 statutory COLA of 1.70% plus an augmentation of 1.00%, compounded with the 2020-21 unfunded statutory COLA of 2.31%.

³California State Teachers' Retirement System (CalSTRS) rate in 2021-22 was bought down by a prior-year \$2.3 billion payment from the state of California. Rates in the following years are subject to change based on determination by the governing board.

⁴Reflects updated California Public Employees' Retirement System (CalPERS) projected rates for 2022-23 and beyond.

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COMMUNITY COLLEGE UPDATE

PUBLIC EDUCATION'S POINT OF REFERENCE FOR MAKING EDUCATED DECISIONS

Governor Newsom Proposes Changes to Expand Dual Enrollment

BY KYLE HYLAND

Copyright 2022 School Services of California, Inc. posted February 11, 2022

Last week the Department of Finance released the trailer bill language for Governor Gavin Newsom's 2022–23 State Budget proposal. The <u>trailer bill language</u> is the implementing language of the State Budget, which stipulates the implementation details, parameters, and accountability measures for the proposed investments in the State Budget Act. Below we detail Governor Newsom's proposed investment to expand dual enrollment and proposed changes to existing statute.

\$500 Million Grant Program

As part of his initiative to increase access to college level courses and expand dual enrollment opportunities, Governor Newsom is proposing to establish a \$500 million (one-time, Proposition 98) competitive grant program that would be administered by the California Department of Education (CDE) in consultation with the California Community Colleges Chancellor's Office. The goal of the investment would be to enable more local educational agencies (LEAs) to establish dual enrollment partnerships with community colleges and provide high school students with access to college credit. LEAs would be eligible to apply for any or all of the following one-time grants that would make up the allocation:

- \$500,000 grant to support an LEA's costs to couple student advising and success supports with available dual enrollment and accelerated college credit opportunities
 - 60% of the of the allocation is to be used for this grant type
- \$250,000 grant to support the costs to plan for a middle and early college high school that is located on the campus of an LEA and that is consistent with the specifications of Chapter 14 of Part 7, of Division (1), of Title 1 of the Education Code
 - \circ 27.5% of the allocation is to be used for this grant type
- \$100,000 grant to establish a dual enrollment College and Career Access Pathways partnership agreement that is consistent with the requirements of <u>Education Code Section 76004</u> and to enable students at the participating high school to access dual enrollment opportunities
 - 12.5% of the allocation is to be used for this grant type

The trailer bill language states that the funding would be for encumbrance through June 30, 2027. The CDE would be required to give application priority to LEAs with at least 50% unduplicated pupils, higher dropout rates than the statewide average, higher suspension/expulsion rates than the statewide average, higher homeless/foster youth/justice involved youth than the statewide average, or lower A-G completion rates than the statewide average.

Finally, there is intent language included (meaning it doesn't have the force of law) that courses offered to high school students pursuant to a dual enrollment partnership agreement established under this funding predominantly consist of courses that offer students credit that is transferable to a public institution of higher education.

Dual Enrollment Statute Changes

Separate from the \$500 million investment, the Newsom Administration is also proposing to make a handful of significant changes to the current statute governing dual enrollment.

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Current law states that dual enrollment students may not exceed 10% of all full-time equivalent students statewide at the California Community Colleges. The trailer bill language would eliminate that cap completely, essentially putting no cap on the number of students that can enroll in a dual enrollment program. The proposal to remove this cap is likely due to the steady increase in dual enrollment participation over the last several years and also complements the Governor's investments to expand dual enrollment statewide.

The proposed trailer bill language would also repeal the January 1, 2027, sunset date for dual enrollment programs to operate. Repealing this date would effectively make dual enrollment programs permanent and pave the way for future programs.

Next Steps

These dual enrollment proposals, as well as the others included in the Governor's State Budget for 2022-23, will be considered by the Legislature in budget subcommittee hearings over the next several months. More information will be provided in future *Community College Update* articles if these dual enrollment changes are included in the final adopted Budget.



MEMORANDUM

February 1, 2022

FS 22-03 | Via Email

TO: Chief Executive Officers Chief Business Officers

FROM: Lizette Navarette, Executive Vice Chancellor, Institutional Supports and Success

Wrenna Finche, Assistant Vice Chancellor, College Finance and Facilities Planning

RE: Fiscal Forward Portfolio and Budget Architecture and Development Recommendations

This memo provides 1) an overview of the Fiscal Forward portfolio for monitoring districts' fiscal health and 2) recommendations related to districts' budget architecture and development.

Fiscal Forward Portfolio

With the goal of moving beyond critical stage engagement towards proactive district fiscal health supports, the Chancellor's Office has refined its strategy with a new portfolio, Fiscal Forward. The cornerstone of Fiscal Forward is prevention through early engagement and technical assistance.

The Fiscal Forward portfolio is designed to provide fiscal planning resources, support best practices in governance, and to provide training and technical assistance to new chief executive officers and chief business officers through personalized desk sessions with Chancellor's Office experts.

Fiscal Forward desk sessions provide comprehensive information invaluable to the successful onboard of new district leaders. The desk sessions include an overview of district responsibilities to report financial and audit information and comply with <u>Title 5 section 58311 Principles of Sound Fiscal Management</u>, summary of fiscal monitoring triggers and interventions, review of district operational efficiency metrics, and discussion of data-informed practices for strategic enrollment management and budget architecture and development.

A customized synopsis of the district's fiscal health indicators and recent audit report results is prepared for each session. Fiscal health indicators include enrollment trends, unrestricted reserve levels, annual trends of surplus or deficit spending and ending cash balances, as well as salaries and benefits as a share of total expenditures. Audit report results include a review of audit findings and a look at the district's Other Post-Employment Benefits (OPEB) total liability and unfunded portion of that liability.

In addition, Fiscal Forward desk sessions include a deep dive into the calculation of the Student Centered Funding Formula (SCFF), a detailed walkthrough of the district's most recent *Exhibit C – Total Computational Revenue and Revenue Sources* and other apportionment exhibits, and a custom tour of the <u>SCFF Dashboard</u>.

FS 22-03 Fiscal Forward Portfolio and Budget Architecture and Development Recommendations February 1, 2022

New chief executive officers and chief business officers interested in a Fiscal Forward desk session can contact Wrenna Finche, Assistant Vice Chancellor of College Finance and Facilities Planning, at wfinche@ccco.edu, to schedule their appointment.

Budget Architecture and Development Recommendations

The Chancellor's Office recommends that districts adopt policies and practices consistent with the <u>Budgeting Best Practices</u> published by the Government Finance Officers Association (GFOA). Foremost among these best practices is consideration of financial reserves. As demonstrated by recent challenges facing our system brought on by the global pandemic, a sufficient unrestricted reserves balance is critical to a district's ability to operate effectively and maintain fiscal resiliency. The Chancellor's Office recommends that districts adopt formal policies to maintain sufficient unrestricted reserves with a suggested minimum of two months of total general fund operating expenditures.

To achieve a structurally balanced budget, districts should adopt rigorous policies around alignment of recurring revenues with recurring expenditures and use of one-time revenue for short-term or non-recurring purposes. Additionally, districts should develop transparent budget presentations for trustees and stakeholders which identify how revenues are aligned with expenditures, and include budget projections of three to five out years. The table below provides a description of recurring and non-recurring revenues and expenditures.

Table: Recurring and Non-Recurring Revenues and Expenditures

	Recurring	Non-Recurring
	Recuiring	Non-Recurring
Revenues	Conservative estimates of potion of revenue that can be relied on for an extended period: Property taxes Local Fees State general apportionment Other federal/state allocations	 HEERF and other stimulus revenue COVID-19 Emergency Conditions Allowance SCFF One-year stability SCFF Hold Harmless Windfall in local revenue
Expenditures	Salaries, benefits, supplies, materials	Capital asset acquisition or projects

Contact Information

If you have questions regarding the Fiscal Forward portfolio or are interested in participating in a Fiscal Forward desk session, please contact Wrenna Finche, Assistant Vice Chancellor of College Finance and Facilities Planning, at wfinche@cccco.edu, Natalie Wagner, Director of Fiscal Standards and Accountability, at nwagner@cccco.edu, or Executive Vice Chancellor of Institutional Supports and Success, Dr. Lizette Navarette at lnavarette@cccco.edu.

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT **UNRESTRICTED GENERAL FUND** 2022/23 Tentative Budget Assumptions January 31, 2022

I. State Revenue

- A. Budgeting will begin using the new Student Centered Funding Formula (SCFF) at the hold harmless provision for the 2017/18 Total Computational Revenue plus outyear cost of living adjustments (COLA) as we are a hold harmless district less estimated deficit factor.
- B. FTES Workload Measure Assumptions:

FTES Workload	d Measure Assumptions:			Actual
Year	Base	Actual	Funded	Growth
2016/17	28,901.64	27,517.31	28,901.64 a	-4.79%
2017/18	28,901.64	29,378.53	29,375.93 b	1.65%
2018/19	Recal	25,925.52	28,068.86 c	-11.75%
2019/20	Recal	27,028.98	26,889.30	4.26%
2020/21	Recal	25,333.74		-6.27%
2021/22	P1	25,309.64		-0.10%

- a based on submitted P3, District went into Stabilization in FY 2016/17
- b based on submitted P3, the district shifted 1,392.91 FTES from summer 2018
- c To maintain the 2015/16 funding level and produce growth FTES in 2017/18, the district borrowed from summer 2018 which reduced FTES in 2018/19.

The governor's state budget proposal includes .5% systemwide growth funding and 5.33% COLA. The components now remain at 70/20/10 split with funded COLA added to all metrics each year. Any changes to our funding related to the SCFF will be incorporated when known.

Projected COLA of 5.33%	\$9,791,339
Projected Growth/Access	\$0
Deficit Factor (2%)	(\$3,869,875)
2022/23 Potential Growth at 0.5%	25,460

- C. Education Protection Account (EPA) funding estimated at \$36,656,734 based on 2021/22 @ Advance. These are not additional funds. The EPA is only a portion of general purpose funds that offsets what would otherwise be state aid in the apportionments. We intend to charge a portion of faculty salaries to this funding source in compliance with EPA requirements.
- D. Unrestricted lottery is projected at \$163 per FTES (\$4,202,316). Restricted lottery at \$65 per FTES (\$1,675,770). (2021/22 @ P1 of resident & nonresident factored FTES, 25,781.08 x \$163 = \$4,202,316 unrestricted lottery; $25,781.08 \times $65 = $1,675,770 \text{ restricted lottery}$
- E. Estimated reimbursement for part-time faculty compensation is estimated at \$607,563 (2021/22 @ Advance).
- F. Categorical programs will continue to be budgeted separately; self-supporting, matching revenues and expenditures. COLA is being proposed on certain categorical programs. Without COLA, other categorical reductions would be required to remain in balance if settlements are reached with bargaining groups. The colleges will need to budget for any program match requirements using unrestricted funds.
- G. College Promise Grants (BOG fee waivers 2% administration) funding estimated at 2021/22 @ Advance of \$275,040.
- H. Mandates Block Grant estimated at a total budget of \$779,692 (\$30.67 x 25,421.99). No additional one-time allocation proposed.
- II. Other Revenue
 - Non-Resident Tuition budgeted at \$2,500,000. (SAC \$1,800,000, SCC \$700,000). Decrease of \$200,000.
 - J. Interest earnings estimated at \$800,000. Decrease of \$200,000.
 - K. Other miscellaneous income (includes fines, fees, rents, etc.) is estimated at approximately \$404,737.
 - L. Apprenticeship revenue estimated at \$3,951,786. Unchanged. (Corresponding expenses are also budgeted for apprenticeship course offerings.)
 - M Scheduled Maintenance/Instructional Equipment allocation. \$8.5 million estimated in the state budget.
 - N Full-time Faculty Hiring Allocation (\$3,325,444 \$1,304,941 = \$2,020,503)

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT UNRESTRICTED GENERAL FUND 2022/23 Tentative Budget Assumptions January 31, 2022

III. Appropriations and Expenditures

- A. As the District's budget model is a revenue allocation model, revenues flow through the model to the colleges as earned. The colleges have the responsibility, within their earned revenue, to budget for ALL necessary expenditures including but not limited to all full time and part time employees, utilities, instructional services agreements, multi-year maintenance and other contracts, supplies, equipment and other operating costs.
- B. The state is providing 5.33% Cost of Living Allowance (COLA). Amount estimated for unrestricted general fund = \$8,079,036 (FARSCCD approximate cost \$4,178,759 CSEA approximate cost \$2,172,845, Management/Other approximate cost \$1,727,432) The colleges will need to budget for bargained increased costs in Salaries and Benefits for part-time employees.

 The estimated cost of a 1% salary increase is \$1.89 million for all funds. The estimated cost of a 1% salary increase is \$1.51 million for the unrestricted general fund.
- C. Step and column movement is budgeted at an additional cost of approximately \$1.82 million including benefits for FD 11 & 13 (FARSCCD approximate cost \$940,809 CSEA approximate cost \$489,196, Management/Other approximate cost \$388,914) For all funds, it is estimated to = \$2.27 million (FARSCCD = \$1,059,302, CSEA = \$725,959, Management/Others = \$582,165) In addition, the colleges would need to budget for step/column increases for P/T faculty.
- D. Health and Welfare benefit premium cost increase as of 1/1/2023 is estimated at 3.5% for an additional cost of approximately \$572,100 for active employees and \$0 for retirees, for a combined increase of \$572,100 for unrestricted general fund. The additional cost increase for all funds is estimated to = \$747,106 State Unemployment Insurance (.05% to .20%)

CalSTRS employer contribution rate will increase in 2022/23 from 16.92% to 19.10% for an increase of \$1,657,561.

(Note: The cost of each 1% increase in the STRS rate is approximately \$760,000.)

CalPERS employer contribution rate will increase in 2022/23 from 22.91% to 26.10% for an increase of \$1,291,966.

(Note: The cost of each 1% increase in the PERS rate is approximately \$405,000.)

- E. The full-time faculty obligation (FON) for Fall 2022 has not been calculated at this time. The Fall 2021 report indicated the District was 17.5 faculty over its FON. This number will be reduced based on faculty taking the SRP. The current cost for a new position is budgeted at Class VI, Step 12 at approximately \$162,763. Penalties for not meeting the obligation amount to approximately \$86,771 per FTE not filled. Each faculty hired over the FON adds cost of (\$162,763 \$56,543)= \$106,220. SAC hiring 7 = \$1,139,341 unrestricted general fund and hiring 1 = \$162,763 in restricted general fund (categorical program) SCC hiring 3 = \$488,289 unrestricted general fund and hiring 1 = \$162,763 in restricted general fund (categorical program)
- F. The current rate per Lecture Hour Equivalent (LHE) effective 7/1/22 for hourly faculty is \$84.07 x 18 hrs/LHE= \$1,513 (FY 2021/22) (Total cost of salary and benefits of part-time faculty to teach 30 LHE = \$56,543)
- G. Retiree Health Benefit Fund (OPEB/GASB 75 Obligation) The calculated Employer Contribution Target is \$6,465,026 which is less than our current pay as you go. The District will therefore decrease the employer payroll contribution from 2% to 0% of total salaries. This provides savings of \$2,375,792 to the unrestricted general fund and \$3,046,465 for all funds.
- H. Capital Outlay Fund The District will continue to budget \$1.5 million for capital outlay needs.
- I. Utilities cost increases of 2.5%, estimated at \$100,000.
- J. Information Technology licensing contract escalation cost of 7%, estimated at \$125,000.
- K. Property and Liability Insurance transfer estimated at \$1,970,000. Unchanged.

L. Other additional DS/Institutional Cost expenses:	Ong	joing Cost	One-time Cost
Trustee Travel	\$	25,000	
Chancellor's Travel	\$	25,000	
Legal Fees	\$	127,938	
Human Resources - 2 new positions (Principal, People & Culture Business Partner)	\$	334,165	

M. Sixth contribution of Santiago Canyon College ADA Settlement expenses of \$2 million from available one-time funds.

Rancho Santiago Community College District Unrestricted General Fund Summary 2022/23 Tentative Budget Assumptions January 31, 2022

*	New Revenues	Ongoing Only	One-Time
A B B D H I J L EGK N	Student Centered Funding Formula Projected COLA of 5.33% Growth Deficit Factor (2%) - additional Unrestricted Lottery Mandates Block Grant Non-Resident Tuition Interest Earnings Apprenticeship - SCC Misc Income Full-time Faculty Allocation Total	\$9,791,339 \$0 (\$195,827) \$58,532 \$0 (\$200,000) (\$200,000) \$0 \$0 \$1,062,200 \$10,316,244	\$958,303 \$958,303
	New Expenditures		
B C D D D E E/F G H I J K II.L	Salary Schedule Increases/Collective Bargaining ** Step/Column Health and Welfare/Benefits Increase (3.5%) - Active Health and Welfare/Benefits - Retirees CalSTRS Increase CalPERS Increase State Unemployment (.05% to .20%) Full Time Faculty Obligation Hires Hourly Faculty Budgets (Match Budget to Actual Expense) Decreased Cost of Retiree Health Benefit Capital Outlay/Scheduled Maintenance Contribution Utilities Increase ITS Licensing/Contract Escalation Cost Property, Liability and All Risks Insurance Apprenticeship - SCC Other Additional DS/Institutional Costs SCC ADA Settlement Costs	\$8,079,036 \$1,818,921 \$572,100 \$0 \$1,657,561 \$1,291,966 \$177,340 \$1,627,630 (\$565,430) (\$2,375,792) \$0 \$100,000 \$125,000 \$0 \$0 \$512,103 \$0	\$2,000,000
	Total	\$13,020,435	\$2,000,000
	2022/23 Budget Year Unallocated (Deficit) 2021/22 Structural Unallocated (Deficit) Total Est. Unallocated (Deficit)	(\$2,704,191) (\$2,361,566) (\$5,065,757)	
	SRP Savings/Rightsizing Recap		
	Beginning Balance 7/1/21 SRP Savings Estimate SRP Savings FY 2021/22 One-time Faculty Hiring Estimate Ending Balance 6/30/22 Total Est. Unallocated (Deficit) FY 2022/23 SRP Estimated Savings FY 2022/23 FON Penalty (18 x \$86,771)	(\$5,065,757) ¹ \$5,509,375 (\$1,561,878)	
	FY 2022/23 One-time Full-time Faculty Allocation Estimate Ending Balance 6/30/23	\$958,303 ² \$9,423,057	

^{*} Reference to budget assumption number ** 5.33% for FARSCCD/CSEA/CEFA/Management

Vacant Funded Positions for FY2021-22- Projected Annual Salary and Benefits Savings As of February 8, 2022

	Management/ Academic/								2021-22 Estimated Annual Budgeted		nr. Genei
und	Confidential	Position ID	Title	Reasons	Site	Effective Date	Notes Hired Sil Han Jin 11-29-2021 under New position title as Director, People &	Vacant Account	Sal/Ben	Fund	by Site
							Culture/HR CL21-00164. Budget change form #BCW13OS72Z moved \$21,425 to 11-				
	11 Birk, John	5HR-UF-DIR	Director, Information System	Retirement	District	7/11/2019	0000-673000-53110-5100	11-0000-673000-53110-2110	73,804		
	Chief Advisor for Academic & 11 Diversity Programs		Chief Advisor for Academic & Diversity Programs	NEW AC21-00047	District	7/1/2021	NEW AC21-00047. Narges Rabii-Rakin Inteim Assignment 7/1/21-1/31/22	11-0005-660000-51100-1210	197,904		
							Reorg#1230 Eliminated Director, Public				
	11 Chief Communication Officer		Chief Communication Officer	REORG#1230	District	9/2/2021	Affairs/Publications position and changed to Chief Communication Officer.	11-0000-671000-52200-2110	217,349	_	748,06
30%-fd 11							Reorg#1228 Elinimated Executive Director Resource Development and added Director				
70%-fd 12	Director of Grants		Director of Grants Director Admin, Institutional Equity, Compliance	REORG#1228	District		of Grants Jennifer De La Rosa Interim Assignment	12-????-70%	62,879		
	11 Estevez, Jean	5HR-LF-ADMR	& Title IX	Resignation	District		7/1/21-6/30/22	11-0000-673000-53110-2110	52,902		
	11 Hoang, Michael	5SAS-UF-DIR2	Director of Academic and End User Support Serv	Resignation	District	12/3/2021	Reorg#1228 Elinimated Executive Director	11-0000-678000-54142-2110	143,227		
50%-fd 11 50%-fd 12	Santoyo, Sarah	5RDEV-UF-DIRX	Executive Director Resource Development	Promotion	District	1/28/2019	Resource Development and added Director of Grants	12-2185-679000-53345-2110-50%	-	_	
	11 Dominguez, Gary M.	1FIAC-AF-DIR	Director, Fire Instruction	Retirement	SAC	8/23/2019	Fred Ramsey Interim Assignment 7/1/21- 6/30/2022	11-0000-601000-15715-1210	39,978		
	11 Funaoka, Marygrace	1CDEV-FF-IN1	Instructor, General Ed	Deceased	SAC	6/30/2021		11-0000-080100-15717-1110-60% 11-0000-130500-15717-1110-40%	185,291		
							Hired Mary Steckler efffective 7-1-2021				
	11 Miller, Rebecca	1SMHS-AF-DNAC	Associate Dean, Health Science/Nursing	Retirement	SAC	6/30/2020	Grade "D" Step "5" AC21-00076	11-0000-601000-16100-1210	(27,952)	_	
	11 Sotelo, Sergio R.	10AD-AF-DN3	Dean, Instr & Std Svcs	Retirement	CEC	6/30/2020	Lorena Chavez Interim Assignment 7/1/21- 6/30/22	11-0000-601000-18100-1210-50% 11-2490-601000-18100-1210-50%	56,135		
	11 Steckler, Mary	1NURS-FF-IN	Instructor, Nursing	Promotion	SAC	6/30/2021		11-0000-123010-16640-1110	172,144	-	869,48
	11 Stowers, Deon	1CUST-UF-SUPR	Custodial Supervisor	Probational Dismissal	SAC		Sophanareth Tuon Interim Assignment 17/01/21-3/31/22	11-0000-653000-17200-2110	90,286		
	11 Virgoe, Brad	1CJA-AF-DIR	Director of Criminal Justice	Resignation	SAC	6/30/2021		11-0000-601000-15712-1210	137,353		
	11 Wall, Brenda L.	1PAG-UF-OFCR	Public Information Officer	Resignation	SAC	E /4 9 /2020	Dalilah Davaloz #1026125 Interim Assignment and HR approved FT MGMT benefits (7/1/21-6/30/22) CL20-00039.	11-0000-671000-11500-2110	2,596		
	11 Ward, Robert	1MAIN-UF-SUPR	Maintenance Supervisor	Resignation	SAC	11/15/2021		11-0000-651000-17400-2110	53,310		
	11 Waterman, Patricia J.	1ART-FF-IN	Instructor, Art Associate Dean, Business and Career Technical	Retirement	SAC	6/9/2019)	11-0000-100200-15510-1110 11-0000-601000-25205-1210-86%	160,346	_	
	11 Arteaga, Elizabeth	2CAR-AF-DNAC	Education	Promotion	scc	2/24/2020		11-3230-601000-25205-1210-14%	222,725		
	11 Carrera, Cheryl	2MATH-FF-IN	Instructor, Math	Retirement	scc	12/15/2019		11-0000-170100-25150-1110	160,346		
	11 Coto, Jennifer	2ESS-AF-DN	Dean, Enrollment & Support Services	Change of Assignment	scc	10/13/2020	Loretta Jordan Interim Assignment 7/1/21- 12/1/21	11-0000-620000-29100-1210	42,718		
	11 Geissler, Joseph	2LIB-NF-LIB	Librarian	Deceased	scc	3/9/2019		11-0000-612000-25430-1220	160,346		951,45
		2CHEM-FF-IN			scc		LongTerm sub Cody Piotrowski#2490015	11-0000-190500-25163-1110	131,646		
	11 Nguyen, Steven	ZCHEM-FF-IN	Chemistry Instructor	Resignation	SCC	8/19/2019	8/16/21-12/11/21	11-0000-190500-25163-1110	131,646		
	11 Vakil, David	2HSS-AF-DN	Dean, Arts, Humanities and Social Sciences	Resignation	scc	6/30/2020	Jonanne Armstrong Interim Assignment extended 7/1/21-6/3/22.	11-0000-601000-25305-1210	233,677		
				T					2,569,007		
									2021-22 Estimated Annual Budgeted	Total U	nr. Gener
Fund	Classified 11 Andrade Cortes, Jorge L.	Position ID 5ACCT-CF-ANYS	Title Senior Accounting Analyst	Reasons Resignation	Site District	Effective Date 9/27/2019		11-0000-672000-54212-2130	Sal/Ben 147,644	Fund	by Site
	11 Ayala, Jose A.	5YSP-CM-DSO6	P/T District Safety Officer	Resignation	District	8/30/2020		11-0000-677000-54167-2310-60% 11-0000-695000-54167-2310-40%	20,909		
	11 Benjamin, Robert	5SSP-CF-DSOS5	Sr. District Safety Officer	Resignation	District	9/23/2021		11-0000-677000-54166-2130-60% 11-0000-695000-54166-2130-40%	98,509		
	11 Francis, DiemChau T.	5PAY-CF-SPPA1	Payroll Specialist	Resignation	District	5/29/2020	Reorg#1219 eliminated position	11-0000-672000-54215-2130	-		
	11 Lee, Patrick 11 Medrano, Miranda M.	5SSP-CM-DSO8 5GCOM-CF-GRPH2	P/T District Safety Officer Graphic Designer	Resignation Termination	District District	1/24/2021 3/24/2020		11-0000-695000-54166-2310 11-0000-677000-52600-2130	20,908 115,848		633,34
	11 Nguyen, James V. 11 Perez, Celia	5DMC-CF-CUSR 5ACCT-CF-ACLS2	Senior Custodian/Utility Worker Senior Account Clerk	Probational Dismissal Resignation	District District	8/6/2019 2/11/2022		11-0000-653000-53330-2130 11-0000-672000-54212-2130	89,335 39,426		
	11 Pita, Lazaro R.	5YSP-CM-DSO5	P/T District Safety Officer	Resignation	District	11/23/2019		11-0000-677000-54167-2310-60% 11-0000-695000-54167-2310-40%	26,356		
	11 Reynolds, Danielle	5PUR-CF-ASPU	Purchasing Assistant	Resignation	District	1/19/2022	Esther Flores Interim Assignment 1/7/22-	11-0000-677000-54151-2130	49,584		
	11 Shipma, Phil L	5PARK-CM-DSO16	District Safety Officer	Resignation	District	2/11/2021		11-0000-695000-54163-2310	24,828		
	11 Amaton, Jose 11 Benavides, Ricardo	1CUST-CM-CUS4 1CUST-CF-CUS4	P/T Custodian Custodian	Resignation Retirement	SAC SAC	1/29/2021 1/15/2020		11-0000-653000-17200-2310 11-0000-653000-17200-2130	20,582 87,910	7-	
	11 Diaz, Claudia R.	10AD-CF-CLAD4	Administrative Clerk	Promotion	CEC	4/5/2020)	11-0000-601000-18100-2130 11-2250-643000-19300-2130-25%	99,195	-	
						2/14/2020	Marlon Cadenas#2192981 WOC/ Board docket 2/14/22	12-2250-643000-19300-2130-64% 12- 2090-643000-19300-2130-11%	21,358		
25%-fd 11		1EOPS-CF-ASCN1	Counseling Assistant	Medical Lavoff	SAC			11-0000-653000-17200-2130 11-0000-653000-17200-2130	87,910 87,910		
25%-fd 11 75%-fd 12	Fernandez Gonzalez, Irma 11 Flores, Rodrigo	1EOPS-CF-ASCN1 1CUST-CF-CUS9 1CUST-CF-CUS11	Counseling Assistant Custodian Custodian	Medical Layoff Promotion Retirement	SAC SAC	1/4/2021 6/1/2020	CL20-00021			_	
25%-fd 11 75%-fd 12 86%-fd 11	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician	1CUST-CF-CUS9 1CUST-CF-CUS11	Custodian Custodian	Promotion Retirement	SAC SAC	6/1/2020	F/T Instructional Center Technician				
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14	Custodian Custodian F/T Instructional Center Technician Custodian	Promotion Retirement REORG#1162 Retirement	SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022	F/T Instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130	77,601		
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Lopez, Felipe	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4	Custodian F/T Instructional Center Technician Custodian Gardener/Utility Worker	Promotion Retirement REORG#1162 Retirement Retirement	SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021	F/T Instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-655000-17300-2130 11-0000-699000-14121-2130-35% 31-	77,601 - 53,781		1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Molina Valdez, Jorge A.	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4 1AUX-CF-SPAS3 1CUST-CF-CUS1	Custodian F/F Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian	Promotion Retirement REORG#1162 Retirement Retirement Promotion Promotion	SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021	F/T Instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-655000-17300-2130 11-0000-699000-14121-2130-35% 31- 0000-691000-14121-2130-65% 11-0000-653000-17200-2130	77,601 - 53,781 34,720 87,910	_	1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Jusay, Modesto 11 Mojar Agmora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J. 11 Rabot, Irene	1CUST-CF-CUS9 1CUST-CF-CUS1 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4 1AUX-CF-SPAS3 1CUST-CF-CUS1 1ADMS-CM-ACT 1IIB-CF-TEC2B	Custodian Eff Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian Accountant Library Technician II	Promotion Retirement REORG#1162 Retirement Retirement Promotion Promotion Termination Resignation	SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021	F/T instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-659000-17300-2130 11-0000-699000-14121-2130-35% 31-0000-699000-14121-2130-65% 11-0000-679000-17200-2130 11-0000-679000-17900-2310	77,601 - 53,781 34,720 87,910 37,849 95,926	_	1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J.	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4 1AUX-CF-SPAS3 1CUST-CF-CUS1 1ADMS-CM-ACT	Custodian E/T Instructional Center Technician Custodian Gardener/Utility Worker Auxillary Services Specialist Custodian Accountant	Promotion Retirement REORG#1162 Retirement Retirement Promotion Promotion Termination	SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020	F/T instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-655000-17300-2130 11-0000-699000-14212-2130-35% 11-0000-691000-1412-2130-65% 11-0000-653000-17200-2130 11-0000-653000-17200-2130	77,601 - 53,781 34,720 87,910 37,849	_	1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J. 11 Rablot, Irene	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4 1AUX-CF-SPAS3 1CUST-CF-CUS1 1ADMS-CM-ACT 1LIB-CF-TEC2B 1MAIN-CF-WKR3	Custodian F/T Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker	Promotion Retirement REORG#1162 Retirement Retirement Retirement Promotion Promotion Termination Resignation COA	SAC SAC SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2021	F/T instructional Center Technician Reorg#1162. CL21-00110	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-655000-17200-2130 11-0000-699000-14121-2130-35% 11-0000-691000-14121-2130-65% 11-0000-679000-17100-2310 11-0000-679000-17100-2310 11-0000-612000-15915-2130	77,601 - 53,781 34,720 87,910 37,849 95,926 56,750		1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Laya, Moedsto 11 Lopez, Pelipe Miranda Zamora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J. 11 Rabot, Irene 11 Ramirez, Leonardo 11 Roman, Alfonso W 11 Shirley, Jacqueline K.	1CUST-CF-CUS9 1CUST-CF-CUS11 REORG#1162 1CUST-CF-CUS14 1GRDS-CF-WKR4 1AUX-CF-SPAS3 1CUST-CF-CUS1 1ADMS-CM-ACT 1LIB-CF-TEC2B 1MAIN-CF-WKR3 1GRDS-CF-WKR6 1CWS1-CF-CUIN	Custodian F/F Instructional Center Technician Custodian F/F Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker Gardener/Utility Worker Interrmediate Clerk	Promotion Retirement REORG#1162 Retirement Retirement Promotion Termination Termination COA Medical Layoff Retirement	SAC SAC SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2021 2/27/2020	F/T instructional Center Technician Reorg#1162. CL21-00110 CL20-1396	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-653000-17300-2130 11-0000-699000-14121-2130-35% 11-0000-691000-14121-2130-65% 11-0000-679000-17100-2310 11-0000-679000-17100-2310 11-0000-651000-17400-2130 11-0000-651000-17400-2130 11-2410-631000-15310-2130 11-2410-631000-15310-2130 11-2410-631000-15310-2130 11-2410-632000-19510-21310-20%	77,601 53,781 34,720 87,910 37,849 95,926 56,750 110,763 85,427		1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Molina Yaldez, Jorge A. 11 Molina Yaldez, Jorge A. 11 Ramirez, Leonardo 11 Ramirez, Leonardo 11 Ramirez, Leonardo 11 Ramirez, Leonardo 11 Roman, Alfonso W 11 Shirley, Jacqueline K. Student Services Specialist	LCUST-CF-CUS1 REORGH1162 LCUST-CF-CUS14 LGRDS-CF-WRR4 LAUX-CF-SPAS3 LCUST-CF-CUS1 LADMS-CM-ACT LIB-CF-TEC2B LIMAIN-CF-WKR3 LGRDS-CF-WKR6 LCNSL-CF-CLIN REORGH1190	Custodian F/F Instructional Center Technician Custodian F/F Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker Gardener/Utility Worker Intermediate Clerk Student Services Specialist	Promotion Retirement REORG#1162 Retirement Retirement Promotion Termination Resignation COA Medical Layoff Retirement Retirement	SAC SAC SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2021 2/27/2020	F/T instructional Center Technician Reorg#1162. CL21-00110 CL20-1396 Reorg#1190 (Nguyen, Cang)	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-655000-17300-2130 11-0000-699000-14121-2130-35% 31-0000-691000-14121-2130-65% 11-0000-63000-17200-2130 11-0000-65000-17200-2130 11-0000-65000-17300-2130 11-2410-631000-15910-2130 11-2410-631000-15910-2130-2130 11-2410-631000-15910-2130-2130 11-2410-632000-19510-2130-20% 11-0000-655000-19510-2130-20% 11-0000-655000-19510-2130-20% 11-2410-632000-19510-2130-20% 11-2410-632000-19510-2130-20%	77,601 53,781 34,720 87,910 37,849 95,926 56,750 110,763 85,427	_	1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrígo 11 Hayes, Charles F. Instructional Center Technician Reorg#1162 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Minon, Edward J. 11 Rabrot, Irene 11 Ramirez, Leonardo 11 Roman, Alfonso W 11 Shirley, Jacqueline K. Student Services Specialist 11 Taylor, Katherine A. 11 Velazquez, Kimberly S.	ICUST-CF-CUS1 REORGH1162 1CUST-CF-CUS14 1GRDS-CF-WRR4 1AUX-CF-SPAS3 1CUST-CF-CUS1 1ADMS-CM-ACT 1LIB-CF-FCUS1 1ADMS-CM-ACT 1LIB-CF-FCUS1 1ADMS-CM-ACT 1LIB-CF-CUS1 1ADMS-CM-ACT 1CRS-CF-CUS1 1ADMS-CM-ACT 1ADM-CF-WRR6 1CNS1-CF-CUN REORGH1190 1ADM-CM-SPCID 1ADM-CM-SPCID 1ADM-CM-SPCID	Custodian Custodian F/F Instructional Center Technician Custodian Gardener/Utility Worker Auxiliary Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker Gardener/Utility Worker Intermediate Clerk Student Services Specialist PyT Admissions/Records Specialist I Counseling Assistant	Promotion Retirement REORG#1162 Retirement Retirement Promotion Promotion Termination Resignation COA Medical Layoff Retirement Retirement Retirement Retirement Promotion	SAC SAC SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2021 1/2/29/2019 10/1/2020 7/6/2020	F/T instructional Center Technician Reorg#1162. CL21-00110 CL20-1396 Reorg#1190 (Nguyen, Cang)	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-659000-17300-2130 11-0000-699000-14121-2130-35% 31-0000-699000-14121-2130-55% 11-0000-63000-17200-2130 11-0000-679000-17100-2310 11-0000-679000-17100-2310 11-0000-65000-17300-2130 11-2410-631000-15310-2130 11-2410-631000-19510-2130-20% 11-0000-65000-19510-2130-20% 11-0000-65000-19510-2130-20% 11-0000-65000-19510-2130-60% 11-0000-620000-19510-2130-60% 11-0000-620000-19205-2310-30% 11-2410-620000-19205-2310-70%	77,601 53,781 34,720 87,910 37,849 95,926 56,750 110,763 85,427 36,096		1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorgia 152 11 Jusay, Modesto 11 Lopez, Felipe Miranda Zamora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J. 11 Rabot, Irene 11 Ramirez, Leonardo 11 Roman, Alfonso W 11 Shriey, Jacqueline K. Student Services Specialist 11 Taylor, Katherine A.	ICUST-CF-CUS1 REORG#1162 ICUST-CF-CUS14 IGRDS-CF-WKR4 IAUX-CF-SPAS3 ICUST-CF-CUS1 IADMS-CM-ACT ILIB-CF-FCCB IMAIN-CF-WKR6 ICWSL-CF-CLIN REORG#1190 IADM-CM-SPCID	Custodian Eff Instructional Center Technician Custodian Gardener/Utility Worker Auxiliany Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker Gardener/Utility Worker Intermediate Clerk Student Services Specialist P/T Admissions/Records Specialist I	Promotion REORG#1162 Retirement REORG#1162 Retirement Retirement Promotion Promotion Termination Resignation COA Medical Layoff Retirement Retirement Retirement	SAC SAC SAC SAC SAC SAC SAC SAC SAC SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2021 2/27/2020 12/29/2019	F/T instructional Center Technician Reorg#1162. CL21-00110 CL20-1396 Reorg#1190 (Nguyen, Cang) CL21-00218	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-659000-17300-2130 11-0000-699000-14121-2130-35% 31-0000-699000-14121-2130-55% 11-0000-63000-17200-2130 11-0000-679000-17100-2310 11-0000-679000-17100-2310 11-0000-679000-17100-2310 11-0000-65000-17300-2130 11-2410-631000-15310-2130 11-2410-631000-19510-2130-20% 11-0000-65000-19510-2130-60% 11-0000-65000-19510-2130-60% 11-0000-620000-19510-2130-60% 11-2410-620000-19505-2310-70% 11-2410-631000-15310-23310 11-2410-631000-15310-23310 11-2410-631000-15310-23310	77,601 - 53,781 34,720 87,910 37,849 95,926 56,750 110,763 85,427 36,096		1,136,24
25%-fd 11 75%-fd 12 86%-fd 11 14%-fd 12 35%-fd 11 65%-fd 31	Fernandez Gonzalez, Irma 11 Flores, Rodrigo 11 Hayes, Charles F. Instructional Center Technician Reorgia 152 11 Jusay, Modesto 11 Jusay, Modesto 11 Mora, Zehige Miranda Zamora, Cristina 11 Molina Valdez, Jorge A. 11 Munoz, Edward J. 11 Rabot, Irene 11 Ramirez, Leonardo 11 Roman, Alfonso W 11 Shirley, Jacqueline K. Student Services Specialist 11 Taylor, Katherine A. 11 Velazquez, Kimberly S. 11 Banderas, Justin	ICUST-CF-CUS1 REORG#1162 ICUST-CF-CUS14 IGRDS-CF-WKR4 IAUX-CF-SPAS3 ICUST-CF-CUS1 IADMS-CM-ACT ILB-CF-FC-CB IMAIN-CF-WKR6 ICWSL-CF-CLIN REORG#1190 IADM-CM-SPCID ICWSL-CM-ASCM6 ICWSC-CM-ASCM6 ICWSL-CM-ASCM6 ICWSL-CM-ASCM6	Custodian Eff Instructional Center Technician Custodian Gardener/Julity Worker Auxillary Services Specialist Custodian Accountant Library Technician II Skilled Maintenance Worker Gardener/Utility Worker Intermediate Clerk Student Services Specialist P/T Admissions/Records Specialist I Counseling Assistant Library Technician II Library Technician II Counseling Assistant Library Technician	Promotion REORG#1162 Retirement REORG#1162 Retirement Retirement Promotion Promotion Termination Resignation COA Medical Layoff Retirement Retirement Retirement Retirement Retirement Promotion	SAC	6/1/2020 7/1/2020 6/30/2022 12/31/2021 11/19/2019 1/4/2021 7/14/2020 6/4/2021 1/3/2022 4/19/2020 12/29/2019 10/1/2020 7/6/2020 11/11/2021	F/T instructional Center Technician Reorg#1162. CL21-00110 CL20-1396 Reorg#1190 (Nguyen, Cang) CL21-00218	11-0000-619000-15110-2130-86% 11-0000-653000-17200-2130 11-0000-659000-17300-2130 11-0000-659000-1412-12130-35% 11-0000-659000-1412-12130-35% 11-0000-653000-17200-2130 11-0000-653000-17200-2310 11-0000-653000-17200-2310 11-0000-653000-17300-2310 11-2410-631000-15310-2130 11-2410-632000-19510-2130-20% 11-2410-632000-19510-2130-60% 11-2400-652000-19510-2130-60% 11-2410-632000-19510-2130-60% 11-2410-632000-19510-2131-70% 11-2410-631000-15201-70%	77,601 - 53,781 34,720 87,910 37,849 95,926 56,730 110,763 85,427 36,096 27,760 26,799		1,136,24

Vacant Funded Positions for FY2021-22- Projected Annual Salary and Benefits Savings As of February 8, 2022

	Management/								2021-22 Estimated	
	Academic/								Annual Budgeted	Total Unr. General
Fund	Confidential	Position ID	Title	Reasons	Site	Effective Date	Notes	Vacant Account	Sal/Ben	Fund by Site
65%-fd 13		İ						13-3410-709000-29200-2310-65% 12-		
35%-fd 12	Heim, Tracy	2COL-CM-CLIN	Intermediate Clerk	Resignation	scc	8/27/2021		2572-709000-29200-2310-35%	23,738	
	11 Martin, Sheryl A.	20AD-CF-SECX	Executive Secretary	Lateral Transfer	scc	8/9/2021		11-0000-601000-28100-3915	127,317	
	11 Meade, Paul	2GROS-CM-WKR	P/T Gardener/Utility Worker	Resignation	scc	2/4/2022		11-0000-655000-27300-2310	12,517	
	11 Samodumov, Stephan	2CUS-CM-CUS5	P/T Custodian	Resignation	scc	7/17/2021		11-0000-653000-27200-2310	23,782	
	11 Stevenson, Christopher	2GROS-CF-WKR2	Gardener/Utility Worker	Resignation	scc	10/15/2021		11-0000-655000-27300-2130	69,308	
	11 Tran, Kieu-Loan T.	2ADM-CF-SPC3	Admission Records Specialist III	Promotion	scc	3/1/2020		11-0000-620000-29100-2130	99,195	
									2,516,786	
TOTAL									5 085 793	

RANCHO SANTIAGO COMMUNITY COLLEGE DISTRICT

MEASURE Q

Projects Cost Summary 01/31/22 on 02/01/22

		T	1	DN 02/01/22	21-2022		1	1
Special Project Numbers	Description	Project Allocation	Total PY Expenditures	Expenditures	Encumbrances	Cumulative Exp & Enc	Project Balance	% Spent
ACTIV	E PROJECTS							
SANTA	A ANA COLLEGE	T	ı					
3035/	Johnson Student Center	59,548,222	57,166,064	1,406,331	344,196	58,916,590	631,632	99%
3056	Agency Cost		479,275	144,062	3,443	626,780		
	Professional Services		6,460,048	309,969	307,612	7,077,629		
	Construction Services		48,168,884	665,756	13,372	48,848,012		
	Furniture and Equipment		2,057,857	286,543	19,769	2,364,169		
3049	Science Center & Building J Demolition	70,130,861	58,630,167	1,674,376	3,186,871	63,491,414	6,639,447	91%
	Agency Cost		441,131	17,727	1,696	460,554		
	Professional Services		9,770,089	30,862	591,522	10,392,474		
	Construction Services		46,529,708	809,768	2,459,218	49,798,694		
	Furniture and Equipment		1,889,239	816,019	134,434	2,839,692		
	TOTAL ACTIVE PROJECTS	129,679,083	115,796,231	3,080,707	3,531,067	122,408,004	7,271,079	94%
CI OSE	ED PROJECTS							
3032	Dunlap Hall Renovation	12,620,659	12,620,659		_	12,620,659	0	100%
3032	Agency Cost	12,020,033	559	_		559	Ü	100 70
	Professional Services	1,139,116	_	_	1,139,116			
	Construction Services		11,480,984	_	_	11,480,984		
	Furniture and Equipment		-	_	_	-		
3042	Central Plant Infrastructure	57,266,535	57,266,535	_	_	57,266,535	0	100%
3072	Agency Cost	37,200,333	416,740	_	-	416,740	0	100 /0
	Professional Services		9,593,001	_	_	9,593,001		
	Construction Services		47,216,357	_	_			
	Furniture and Equipment				_	47,216,357		
3043	17th & Bristol Street Parking Lot	198,141	100 141	-	-	100 141	0	100%
3043	ū	190,141	198,141	_		198,141	0	100%
	Agency Cost		16,151			16,151		
	Professional Services		128,994	-	-	128,994		
	Construction Services		52,996	-	-	52,996		
	Furniture and Equipment TOTAL CLOSED PROJECTS	70,085,335	70,085,334	-	-	70,085,334	0	100%
l	101/12 020022 1 10022010	10,000,000	70,000,00			7 0/003/33 1		20070
	GRAND TOTAL ALL PROJECTS	199,764,418	185,881,565	3,080,707	3,531,067	192,493,338	7,271,079	96%
	SOURCE OF FUNDS ORIGINAL Bond Proceeds ACTUAL Bond Proceeds Recon Adjust. Interest Earned Interest/Expense (FY20/21) Totals	198,000,000 (1,614,579) 2,993,115 385,881 199,764,418	- -					

Rancho Santiago Community College FD 11/13 Combined -- Unrestricted General Fund Cash Flow Summary FY 2021-22, 2020-21, 2019-20 YTD Actuals- January 31, 2022

						FY 2021/2	20202					
_	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$46,370,067	\$48,070,440	\$35,560,031	\$41,184,090	\$26,162,193	\$23,855,605	\$49,731,912	\$43,396,944	\$43,396,944	\$43,396,944	\$43,396,944	\$43,396,944
Total Revenues	11,455,546	2,902,909	21,992,122	701,517	16,658,801	40,835,472	9,174,999	0	0	0	0	0
Total Expenditures	9,755,173	15,413,317	16,368,064	15,723,413	18,965,390	14,959,164	15,509,967	0	0	0	0	0
Change in Fund Balance	1,700,373	(12,510,408)	5,624,058	(15,021,896)	(2,306,589)	25,876,307	(6,334,968)	0	0	0	0	0
Ending Fund Balance	48,070,440	35,560,031	41,184,090	26,162,193	23,855,605	49,731,912	43,396,944	43,396,944	43,396,944	43,396,944	43,396,944	43,396,944
						FY 2020/2	20201					
_	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$38,043,629	\$37,890,520	\$21,377,062	\$29,621,168	\$20,972,596	\$18,331,844	\$40,829,056	\$35,611,009	\$21,137,122	\$19,535,152	\$23,813,198	\$15,243,357
Total Revenues	9,803,314	(1,484,159)	24,214,797	7,145,358	15,876,235	37,159,108	7,568,219	1,329,565	13,748,589	19,224,264	5,986,870	58,955,542
Total Expenditures	9,956,422	15,029,299	15,970,692	15,793,930	18,516,988	14,661,896	12,786,266	15,803,453	15,350,560	14,946,217	14,556,711	27,828,832
Change in Fund Balance	(153,109)	(16,513,458)	8,244,105	(8,648,571)	(2,640,753)	22,497,212	(5,218,047)	(14,473,888)	(1,601,970)	4,278,047	(8,569,841)	31,126,710
Ending Fund Balance	37,890,520	21,377,062	29,621,168	20,972,596	18,331,844	40,829,056	35,611,009	21,137,122	19,535,152	23,813,198	15,243,357	46,370,067
						FY 2019/	2020					
_	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Beginning Fund Balance	\$38,759,045	\$46,756,827	\$39,862,144	\$42,643,395	\$31,406,449	\$32,285,576	\$51,748,699	\$45,395,701	\$27,255,963	\$27,628,258	\$31,992,321	\$23,555,194
Total Revenues	18,530,608	6,957,617	17,893,333	6,103,920	18,289,460	35,095,906	8,486,077	1,438,315	15,146,041	20,661,983	7,845,575	41,652,047
Total Expenditures	10,532,826	13,852,300	15,112,081	17,340,866	17,410,333	15,632,783	14,839,075	19,578,053	14,773,746	16,297,921	16,282,702	27,163,612
Change in Fund Balance	7,997,782	(6,894,683)	2,781,251	(11,236,947)	879,127	19,463,123	(6,352,998)	(18,139,738)	372,295	4,364,063	(8,437,127)	14,488,435
Ending Fund Balance	46,756,827	39,862,144	42,643,395	31,406,449	32,285,576	51,748,699	45,395,701	27,255,963	27,628,258	31,992,321	23,555,194	38,043,629



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DISTRICTWIDE ENROLLMENT MANAGEMENT WORKGROUP (DEMW) MEETING

AGENDA

February 4, 2022 12:00pm – 1:30pm https://cccconfer.zoom.us/j/93768488856 or dial 1-669-900-6833, 93768488856#

- I. Welcome
- II. *Action Items December 15, 2021 Informational
- III. *Intersession Comparison of Local Colleges

Craig Rutan

IV. *Fall 2021 Summarized

Vice Presidents

V. Other

Next meeting: Friday, March 4, 2022

*item attached

Purpose of workgroup: to discuss strategic enrollment management related topics and issues from a districtwide perspective and learn how to better leverage resources districtwide to help our enrollment.

Workgroup Members:

Enrique Perez, Matthew Beyersdorf, Ashly Bootman, Dr. Melba Castro, Darlene Diaz, Dr. Marilyn Flores, Cristina Gheorghe, Jorge Forero, Jesse Gonzalez, Dr. Vaniethia Hubbard, Dr. James Kennedy, Mary Law, Dr. Jeff Lamb, Thao Nguyen, William Nguyen, Nga Pham, Craig Rutan, Sarah Santoyo, John Steffens, and Aaron Voelcker

				Enrollment	(Resident & N	onresident)			Census FTE (Resident)						
College	Division	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21
	1BUS: SAC Business Division	5046	5026	5615	5135	4686	-360	-7%	478.32	489.33	522.87	490.16	449.86	-28.46	-6%
	1CNSL: SAC Counseling Division	3245	2630	2552	1399	1766	-1479	-46%	215.14	189.61	182.26	131.3	149.38	-65.76	-31%
	1FPA: SAC Fine & Performing Arts	6162	6350	6163	4777	4985	-1177	-19%	685.53	703.79	695.61	513.65	558.05	-127.48	-19%
SAC	1HSS: SAC Humanities & Social Sciences	12816	12736	13022	11564	10222	-2594	-20%	1539.19	1550.08	1569.62	1368.08	1193.47	-345.72	-22%
	1HST: SAC Human Services & Technology	20663	22002	21485	16804	19909	-754	-4%	1878.2	1824.01	1861.42	1593.13	1703.33	-174.87	-9%
	1KNHA: SAC Kinesiology, Health & Athletic	2424	2430	2365	1586	1842	-582	-24%	270.35	266.66	265.68	135.85	217.39	-52.96	-20%
	1SMH: SAC Science, Math, & Health Scienc	11580	11684	12082	10104	8645	-2935	-25%	1793.48	1810.86	1721.49	1496.86	1416.53	-376.95	-21%
	2AHSS: SCC Arts, Humanities & Social Sci	11875	12272	12538	11189	9211	-2664	-22%	1370.83	1411.07	1462.12	1316.74	1064.36	-306.47	-22%
	2BCTE: SCC Business & Career Technical Ed	8015	7816	8772	9414	9112	1097	14%	776.41	770.23	851.91	844.05	828.03	51.62	7%
SCC	2CSS: SCC Counseling & Student Supp Svcs	808	720	469	386	377	-431	-53%	81.24	71.59	47.31	38.92	33.12	-48.12	-59%
	2IELS: SCC Inst Eff Lib Learng Sup Svcs	25					-25	-100%	0.83					-0.83	-100%
	2MS: SCC Mathematics & Sciences	8464	8091	7673	6508	5665	-2799	-33%	1237.74	1175.5	1172.11	987.66	876.94	-360.8	-29%

Source: RSCCD Research Data Warehouse (RG0540 as of 2/2/22)

				Enrollment	(Resident & N	onresident)		
College	Dept	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21
SAC	1CJA Criminal Justice Acad - SAC	8261	9885	8613	6048	10226	1965	24%
SAC	1BA Bus Appls & Technology - SAC	562	990	1122	1012	930	368	65%
SAC	1DM Digital Media - SAC					311	311	N/A
SAC	1PARA Paralegal - SAC	426	453	839	854	730	304	71%
SAC	1MDA Medical Assistant - SAC	570	651	734	786	828	258	45%
SAC	1ASL American Sign Language - SAC	350	429	415	405	468	118	34%
SAC	1NUTR Nutrition & Foods - SAC	338	272	337	342	452	114	34%
SAC	1CMPR Computer Science - SAC	834	659	984	927	912	78	9%
SAC	1FIRE Fire Technology - SAC	1378	1577	1673	1682	1443	65	5%
SAC	1ETHN Ethnic Studies - SAC	204	181	213	197	265	61	30%
SAC	1FDM Fashion Design Merchandising	220	194	292	184	256	36	16%
SAC	1LIBR Library Technology - SAC	49	69	55	64	79	30	61%
SAC	1AUTO Automotive Technology - SAC	310	300	353	240	335	25	8%
SAC	1WMNS Womens Studies - SAC	71	58	70	116	93	22	31%
SAC	1BUS Business Division Admin - SAC					19	19	N/A
SAC	1SLPA Spch Lang Path Asst Prg - SAC	201	112	176	169	203	2	1%
SAC	1CHNS Chinese - SAC	26	43	19	20	26	0	0%
SAC	1HON Health Sciences Education			8	8		0	N/A
SAC	10TA Occup Therapy Asst - SAC	408	463	406	437	403	-5	-1%
SAC	1PSC Physical Science - SAC	13	13	7		8	-5	-38%
SAC	1ENGR Engineering - SAC	401	438	428	406	393	-8	-2%
SAC	1ITAL Italian - SAC	27	22	23	21	19	-8	-30%
SAC	1DSL Diesel - SAC	74	53	103	33	64	-10	-14%
SAC	1VIET Vietnamese - SAC	60	91	63	86	50	-10	-17%
SAC	1EMT Emergency Med Tech SAC	220	270	245	219	208	-12	-5%
SAC	1TELV Television/Video - SAC	400	371	379	242	384	-16	-4%
SAC	1PHYS Physics - SAC	219	205	199	215	200	-19	-9%
SAC	1JAPN Japanese - SAC	87	47	73	72	64	-23	-26%
SAC	1KNAD Kinesiology Adapted Act-SAC	24	11	10			-24	-100%
SAC	1KNHE Health Education - SAC	403	368	342	339	377	-26	-6%

SAC	1THEA Theatre Arts - SAC	277	355	344	234	248	-29	-10%
SAC	1MGMT Management - SAC	86	63	68	46	35	-51	-59%
SAC	1FREN French - SAC	92	85	54	59	38	-54	-59%
SAC	1ECON Economics - SAC	467	431	536	479	409	-58	-12%
SAC	1ACCT Accounting - SAC	1059	973	1133	1082	1000	-59	-6%
SAC	1MKTG Marketing - SAC	108	99	147	110	44	-64	-59%
SAC	1GEOL Geology - SAC	159	133	146	151	94	-65	-41%
SAC	1CMSD Communications and Media Studi	223	190	215	199	151	-72	-32%
SAC	1STDY Study Skills	255	188	170	194	173	-82	-32%
SAC	1GEOG Geography and the Environment	383	342	358	239	300	-83	-22%
SAC	1ANTH Anthropology - SAC	634	614	574	591	548	-86	-14%
SAC	1LIS Library Info Studies - SAC	88	66	98	13		-88	-100%
SAC	1PHAR Pharmacy Technology - SAC	279	274	284	240	191	-88	-32%
SAC	1PHOT Photography - SAC	238	283	206	140	149	-89	-37%
SAC	1SOC Sociology - SAC	685	668	716	696	591	-94	-14%
SAC	1ERTH Earth Science - SAC	421	439	418	392	320	-101	-24%
SAC	1CMST Communication Studies - SAC	1572	1524	1498	1607	1447	-125	-8%
SAC	1WELD Welding Technology - SAC	327	93	176	106	195	-132	-40%
SAC	1HIST History - SAC	1371	1382	1541	1421	1227	-144	-11%
SAC	1MNFG Manufacturing Technology -SAC	477	500	524	334	327	-150	-31%
SAC	1PSYC Psychology - SAC	1282	1346	1455	1573	1125	-157	-12%
SAC	1ASTR Astronomy - SAC	430	327	458	304	271	-159	-37%
SAC	1KNIA Kinesiology-Intercoll Ath-SAC	555	519	520	310	393	-162	-29%
SAC	1CHEM Chemistry - SAC	775	769	750	712	606	-169	-22%
SAC	1SPAN Spanish - SAC	683	700	644	613	480	-203	-30%
SAC	1ENTR Entrepreneurship - SAC	307	86	193	185	102	-205	-67%
SAC	1CDEV Child Development - SAC	1623	1677	1814	1663	1407	-216	-13%
SAC	1PHIL Philosophy - SAC	652	604	617	532	430	-222	-34%
SAC	1DNCE Dance - SAC	387	540	374	118	164	-223	-58%
SAC	1NURS Nursing - SAC	917	1045	898	663	629	-288	-31%
SAC	1CJ Criminal Justice - SAC	902	878	864	664	593	-309	-34%
SAC	1POLT Political Science - SAC	1005	979	954	794	655	-350	-35%
SAC	1READ SAC Reading	451	287	188	160	99	-352	-78%
SAC	1EMLS Eng Multi Lang Stu - SAC	510	386	306	179	149	-361	-71%

SAC	1KNE Kinesiology-Phys Educat - SAC	1442	1532	1493	937	1072	-370	-26%
SAC	1MUS Music - SAC	1208	1157	1229	901	815	-393	-33%
SAC	1ART Art - SAC	1720	1795	1765	1259	1237	-483	-28%
SAC	1ENGL English - SAC	3776	4041	4203	3311	3186	-590	-16%
SAC	1BIOL Biology - SAC	2740	2653	2652	2397	2091	-649	-24%
SAC	1BADM Business Adminstration - SAC	1263	1265	701	513	521	-742	-59%
SAC	1CNSI Counseling Instruction - SAC	2990	2442	2382	1205	1593	-1397	-47%
SAC	1MATH Mathematics - SAC	5116	5179	5567	4257	3390	-1726	-34%
SAC	1FIAC Fire Academy - SAC	5865	5724	5870	4662	3814	-2051	-35%

		Census FTE (Resident)						
College	Dept	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21
SAC	1MDA Medical Assistant - SAC	54.6	61.96	69.02	73.67	146.63	92.03	169%
SAC	1DM Digital Media - SAC	42.62	46.7	02.40	05.50	42.44	42.44	N/A
SAC SAC	1PARA Paralegal - SAC	42.63 43.65	46.7 80.77	83.18 86.3	85.53 76.8	75.96 66.04	33.33 22.39	78% 51%
SAC	1BA Bus Appls & Technology - SAC 1ASL American Sign Language - SAC	43.65	57.84	57.71	51.23	60.06	12.98	28%
SAC	1CMPR Computer Science - SAC	87.38	74.41	104.07	97.13	96.57	9.19	11%
SAC	1NUTR Nutrition & Foods - SAC	37.22	28.56	33.62	33.51	45.98	8.76	24%
SAC	1FDM Fashion Design Merchandising	27	26.11	36.22	23.23	33.24	6.24	23%
SAC	1ETHN Ethnic Studies - SAC	21.62	19.14	22.6	20.75	26.84	5.22	24%
SAC	1LIBR Library Technology - SAC	5.21	7.04	5.57	6.4	8.58	3.37	65%
SAC	1SLPA Spch Lang Path Asst Prg - SAC	22.32	15.16	19.68	21.41	25.08	2.76	12%
SAC	1FIRE Fire Technology - SAC	133.35	152.93	162.56	163.16	135.12	1.77	1%
SAC	1WMNS Womens Studies - SAC	7.64	6.13	7.42	12.18	9.27	1.63	21%
SAC SAC	1BUS Business Division Admin - SAC 1CHNS Chinese - SAC	2.3	5.13	2.66	2.83	1.6 3.83	1.6 1.53	N/A 67%
SAC	1AUTO Automotive Technology - SAC	63.73	67.53	78.11	47.64	64.9	1.17	2%
SAC	1NURS Nursing - SAC	127.66	125.94	129.38	128.99	128.17	0.51	0%
SAC	1HON Health Sciences Education	127.00	123.54	1.44	1.17	120.17	0	N/A
SAC	1VIET Vietnamese - SAC	7.61	14.35	10.09	13.46	7.44	-0.17	-2%
SAC	1OTA Occup Therapy Asst - SAC	75.7	80.44	75.3	79.91	75.48	-0.22	0%
SAC	1PSC Physical Science - SAC	2.8	2.8	1.51		1.72	-1.08	-39%
SAC	1ITAL Italian - SAC	4.43	3.9	4.07	3.72	3	-1.43	-32%
SAC	1KNIA Kinesiology-Intercoll Ath-SAC	99.72	94.26	94.49	23.67	98.02	-1.7	-2%
SAC	1KNAD Kinesiology Adapted Act-SAC	2	1.18	1.08			-2	-100%
SAC	1PHYS Physics - SAC	43.02	39.15	38.08	43.24	40.65	-2.37	-6%
SAC	1LIS Library Info Studies - SAC	3.05	2.02	3.03	0.4	45.45	-3.05	-100%
SAC SAC	1TELV Television/Video - SAC 1JAPN Japanese - SAC	48.69 13.99	43.25 7.08	45.18 11.29	25.93 12.22	45.45 10.67	-3.24 -3.32	-7% -24%
SAC	1ENGR Engineering - SAC	44.42	50.21	44.12	42.98	40.9	-3.52	-24%
SAC	1KNHE Health Education - SAC	36.88	33.51	30.39	30.24	32.45	-4.43	-12%
SAC	1THEA Theatre Arts - SAC	31.87	43.02	44.51	25.76	27.33	-4.54	-14%
SAC	1MKTG Marketing - SAC	9	6.3	9.62	7.94	4.1	-4.9	-54%
SAC	1GEOL Geology - SAC	15.31	13.27	14.48	16.24	9.89	-5.42	-35%
SAC	1MGMT Management - SAC	8.92	6.37	6.82	4.4	3.15	-5.77	-65%
SAC	1PHAR Pharmacy Technology - SAC	28.25	28.88	25.43	22.66	22.37	-5.88	-21%
SAC	1DSL Diesel - SAC	20.42	14.83	29.38	9.54	14.5	-5.92	-29%
SAC	1ECON Economics - SAC	45.56	41.38	50.71	46.18	38.64	-6.92	-15%
SAC SAC	1ERTH Earth Science - SAC 1EMT Emergency Med Tech SAC	47.38 52.23	48.78 60.95	49.47 56.62	47.41 46.1	40.21 44.36	-7.17 -7.87	-15% -15%
SAC	1ACCT Accounting - SAC	115.55	103.83	117.68	116.44	106.78	-7.87	-15%
SAC	1FREN French - SAC	15.24	14.34	9.56	9.91	6.26	-8.98	-59%
SAC	1CMSD Communications and Media Studi	27.75	21.89	23.03	23.1	18.15	-9.6	-35%
SAC	1ANTH Anthropology - SAC	65.92	63.38	59	60.99	56.31	-9.61	-15%
SAC	1SOC Sociology - SAC	69.96	69.23	74.6	71.51	59.76	-10.2	-15%
SAC	1PHOT Photography - SAC	30.24	37.13	28.53	18.76	19.69	-10.55	-35%
SAC	1STDY Study Skills	22.7	16.52	15.43	15.05	11.34	-11.36	-50%
SAC	1ENTR Entrepreneurship - SAC	16.57	7.45	9.71	10.5	5.2	-11.37	-69%
SAC	1GEOG Geography and the Environment	38.81	34.52	36.57	23.7	27.33	-11.48	-30%
SAC	1CMST Communication Studies - SAC	160.05	155.54	154.2	156.9	145.48	-14.57	-9% 28%
SAC SAC	1MNFG Manufacturing Technology -SAC 1ASTR Astronomy - SAC	53.1 44.62	61.19 33.64	62.49 48	34.3 31.62	38.38 27.53	-14.72 -17.09	-28% -38%
SAC	1PSYC Psychology - SAC	140.36	145.73	157.3	170.2	122.41	-17.09	-38%
SAC	1HIST History - SAC	141.49	143.73	159.51	143.53	122.41	-17.93	-13%
SAC	1CJA Criminal Justice Acad - SAC	382.75	388.87	393.33	313.42	359.67	-23.08	-6%
SAC	1DNCE Dance - SAC	42.57	56.73	43.61	11.95	18.37	-24.2	-57%
SAC	1PHIL Philosophy - SAC	75.79	72.01	74.24	62.29	49.53	-26.26	-35%
SAC	1CDEV Child Development - SAC	165.83	170.84	182.52	165.54	138.02	-27.81	-17%
SAC	1CJ Criminal Justice - SAC	96.43	93.07	92.49	70.61	63.15	-33.28	-35%
SAC	1WELD Welding Technology - SAC	73.01	20.59	40.21	21.79	39.57	-33.44	-46%
SAC	1MUS Music - SAC	108.11	102.46	110.38	83.51	73.87	-34.24	-32%
SAC	1CHEM Chemistry - SAC	186.67	184.38	176.03	172.27	151.18	-35.49	-19%
SAC	1SPAN Spanish - SAC	113.69	109.35	106.43	104.09	77.7	-35.99	-32%
SAC SAC	1READ SAC Reading 1POLT Political Science - SAC	46.05 102.75	28.8 101.05	17.99	16.29 82.13	9.5 65.95	-36.55	-79% -36%
SAC	1BIOL Biology - SAC	102.75 408.72	415.75	98.18 428.76	393.7	65.95 368.93	-36.8 -39.79	-36% -10%
JAC	TOTOL DIGIOSY - SAC	400.72	413./3	420.70	353./	500.33	-33.13	-10/0

SAC	1EMLS Eng Multi Lang Stu - SAC	57.65	47.02	35.26	20.5	17.55	-40.1	-70%
SAC	1KNE Kinesiology-Phys Educat - SAC	131.75	137.71	139.72	81.94	86.92	-44.83	-34%
SAC	1FIAC Fire Academy - SAC	699.09	675.01	630.08	586.41	647.87	-51.22	-7%
SAC	1CNSI Counseling Instruction - SAC	192.44	173.09	166.83	116.25	138.04	-54.4	-28%
SAC	1BADM Business Adminstration - SAC	110.2	113.29	61.37	48.44	49.56	-60.64	-55%
SAC	1ART Art - SAC	227.99	234.71	237.57	160.94	158.69	-69.3	-30%
SAC	1ENGL English - SAC	521.25	565.73	574.43	440.37	418.73	-102.52	-20%
SAC	1MATH Mathematics - SAC	810.47	824.24	708.7	542.45	457.26	-353.21	-44%

		Enrollment (Resident & Nonresident)							
College	Dept	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21	
SCC	2APPL Appr: Power Lineman - SCC	190	249	308	596	793	603	317%	
SCC	2APCA Appr: Carpentry - SCC	3658	3003	3555	4099	3911	253	7%	
SCC	2CINE Cinema Studies - SCC			206	223	232	232	N/A	
SCC	2RE Real Estate - SCC	188	205	260	350	369	181	96%	
SCC	2PBLC Public Works - SCC	82	76	228	162	235	153	187%	
SCC	2GSWS Gender Sexuality Women Studies		169	169	133	83	83	N/A	
SCC	2PSYC Psychology - SCC	1078	1270	1455	1442	1160	82	8%	
SCC	2READ Reading - SCC	170	161	285	290	252	82	48%	
SCC SCC	2COSM Cosmetology - SCC 2MKTG Marketing - SCC	100 78	103 73	124 94	76 114	157 130	57 52	57% 67%	
SCC	2SPAN Spanish - SCC	194	196	217	288	244	50	26%	
SCC	2SURV Survey/Mapping Sciences - SCC	60	125	114	99	110	50	83%	
SCC	2GEOG Geography and the Environment	290	331	341	376	316	26	9%	
SCC	2APOE Appr: Operating Engin - SCC	515	508	529	515	530	15	3%	
SCC	2GEM Gemology - SCC		17	35	20	15	15	N/A	
SCC	2IDS Interdisciplinry Studies- SCC	71	66	59	83	83	12	17%	
SCC	2CIS Computer Info Systems - SCC	50	114	79	95	61	11	22%	
SCC	2WATR Water Utility Science - SCC	520	591	608	422	527	7	1%	
SCC	2ASL American Sign Language - SCC	254	313	298	305	260	6	2%	
SCC	2PSC Physical Science - SCC	29	31	30	31	31	2	7%	
SCC	2ENGR Engineering - SCC		9		11		0	N/A	
SCC	2MGMT Management - SCC	44	48	75	48	44	0	0%	
SCC	2ETHN Ethnic Studies - SCC	97	79	85	103	96	-1	-1%	
SCC	2KNIA Kinesiology-Intercol Ath-SCC	185	200	193	166	182	-3	-2%	
SCC	2ITAL Italian - SCC	24	38	23	15	18	-6	-25%	
SCC	2FREN French - SCC	27	16	17	20	19	-8	-30%	
SCC SCC	2CHEM Chemistry - SCC	534 316	533 318	590 326	583 377	521 303	-13 -13	-2% -4%	
SCC	2CMPR Computer Science - SCC 2CDEV Child Development - SCC	393	400	389	489	375	-13	-4% -5%	
SCC	2APMM Appr: Maint Mechanic - SCC	47	45	41	489	27	-20	-43%	
SCC	2ACCT Accounting - SCC	318	294	295	297	297	-21	-7%	
SCC	2BUS Business - SCC	512	605	624	589	487	-25	-5%	
SCC	2LIB Library & Information St - Scc	25				_	-25	-100%	
SCC	2EDUC Education - SCC	154	131	167	170	126	-28	-18%	
SCC	2DNCE Dance - SCC	84	118	116	44	53	-31	-37%	
SCC	2PHYS Physics - SCC	230	256	241	245	197	-33	-14%	
SCC	2APCS Appr: Cosmetology - SCC	36	18	19	7		-36	-100%	
SCC	2NUTR Nutrition & Food - SCC	219	199	200	159	174	-45	-21%	
SCC	2APSV Appr: Surveying - SCC	119	214	125	85	69	-50	-42%	
SCC	2ECON Economics - SCC	401	383	420	382	351	-50	-12%	
SCC	2CJ Criminal Justice - SCC	129	122	130	108	75	-54	-42%	
SCC	2ELCT Electrician - SCC	66	49	0.2	24	4.4	-66	-100%	
SCC SCC	2ACE American College English- SCC 2ART Art - SCC	81 571	106 555	92 592	34 597	14 504	-67 -67	-83%	
SCC	2THEA Theatre Arts - SCC	142		137	61			-12%	
SCC	2KNHE Kinesiology-Health Ed - SCC	324	143 308	303	259	60 240	-82 -84	-58% -26%	
SCC	2ANTH Anthropology - SCC	484	482	478	416	375	-109	-23%	
SCC	2ERTH Earth Sciences - Scc	313	296	292	221	203	-110	-35%	
SCC	2APEL Appr: Electrician - SCC	352	402	441	431	239	-113	-32%	
SCC	2WMNS Womens Studies - SCC	117					-117	-100%	
SCC	2COMM Communication - SCC	1094	1216	1364	1192	967	-127	-12%	
SCC	2SOC Sociology - SCC	668	606	661	654	485	-183	-27%	
SCC	2MUS Music - SCC	754	805	899	647	562	-192	-25%	
SCC	2TELV Television/Video Comm - SCC	242	237				-242	-100%	
SCC	2PHIL Philosophy - SCC	640	607	605	454	383	-257	-40%	
SCC	2ASTR Astronomy - SCC	465	320	386	351	203	-262	-56%	
SCC	2KNPE Kinesiology-Physical Ed - SCC	504	384	399	212	239	-265	-53%	
SCC	2CNSL Counseling - SCC	654	589	469	386	377	-277	-42%	
SCC	2BIOL Biology - SCC	1473	1497	1426	1151	1136	-337	-23%	
SCC	2ENGL English - SCC	2309	2367	2254	2084	1965	-344	-15%	
SCC	2POLT Political Science - SCC	970	960	967	770	500	-470	-48%	
SCC	2HIST History - SCC	1355	1285	1345	1175	777	-578	-43%	
SCC	2MATH Math - SCC	4188	4058	3272	2743	2223	-1965	-47%	

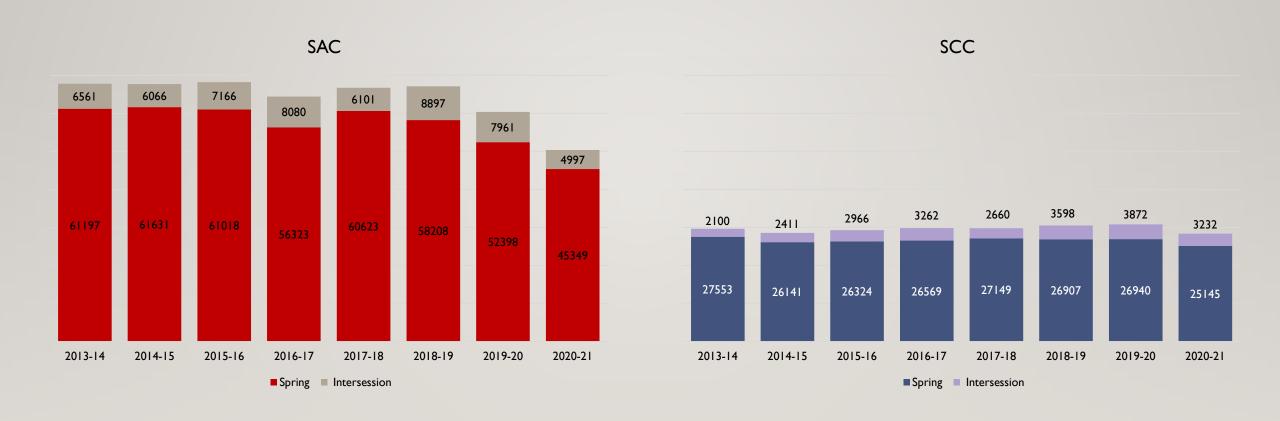
		Census FTE (Resident)							
College	Dept	Fall 2017	Fall 2018	Fall 2019	Fall 2020	Fall 2021	N Diff Fall '17 vs Fall '21	% Diff Fall '17 vs Fall '21	
SCC	2CINE Cinema Studies - SCC			21.1	22.7	22.9	22.9	N/A	
SCC	2APPL Appr: Power Lineman - SCC	15.72	19.82	20.5	21.89	35.66	19.94	127%	
SCC	2RE Real Estate - SCC	19.02	20.79	26.43	35.4	35.87	16.85	89%	
SCC	2COSM Cosmetology - SCC	50.94	53.86	52.43	22.67	66.52	15.58	31%	
SCC SCC	2PBLC Public Works - SCC	8.82	8.17	20.49	14.16	22.25 262.44	13.43	152% 5%	
SCC	2APCA Appr: Carpentry - SCC 2PSYC Psychology - SCC	249.61 114.16	201.8 132.51	241.39 155.83	274.57 155.05	123.28	12.83 9.12	5% 8%	
SCC	2READ Reading - SCC	11.75	12.53	22.25	22.6	20.57	8.82	75%	
SCC	2SURV Survey/Mapping Sciences - SCC	7.27	13.73	16.76	9.73	16.06	8.79	121%	
SCC	2SPAN Spanish - SCC	39.65	38.62	42.22	57.41	48.2	8.55	22%	
SCC	2GSWS Gender Sexuality Women Studies		17.45	17.47	13	8.2	8.2	N/A	
SCC	2MKTG Marketing - SCC	7.4	6.7	9	10.4	12.3	4.9	66%	
SCC	2GEM Gemology - SCC		3.66	7.1	2.97	3.23	3.23	N/A	
SCC	2CMPR Computer Science - SCC	32.94	36.31	37.61	44.11	36.03	3.09	9%	
SCC	2CHEM Chemistry - SCC	143.56	146.21	163.45	162.24	145.71	2.15	1%	
SCC	2CIS Computer Info Systems - SCC	4.56	11.55	7.89	9.7	6	1.44	32%	
SCC	2WATR Water Utility Science - SCC	46.59	50.26	53	42.18	47.89	1.3	3%	
SCC	2IDS Interdisciplinry Studies- SCC	7.2	6.73	6.06	8.3	8.2	1	14%	
SCC	2PSC Physical Science - SCC	6.24	6.67	6.45	6.67	6.45	0.21	3%	
SCC	2MGMT Management - SCC	4.22	4.56	7.04	4.85	4.3	0.08	2%	
SCC SCC	2ENGR Engineering - SCC	0.83	0.97		1.18		-0.83	N/A -100%	
SCC	2LIB Library & Information St - Scc 2ASL American Sign Language - SCC	39.66	52.24	50.46	47.55	38.63	-0.83	-3%	
SCC	2ITAL Italian - SCC	4.8	6.41	4.59	2.92	3.6	-1.03	-25%	
SCC	2ETHN Ethnic Studies - SCC	10.32	7.96	8.75	10.39	9.1	-1.22	-12%	
SCC	2EDUC Education - SCC	14.71	11.97	15.83	16.36	13.38	-1.33	-9%	
SCC	2FREN French - SCC	5.43	2.92	3.55	4.17	3.76	-1.67	-31%	
SCC	2APOE Appr: Operating Engin - SCC	68.05	67.76	71.09	67.48	65.93	-2.12	-3%	
SCC	2APCS Appr: Cosmetology - SCC	2.42	1.38	1.37	0.5		-2.42	-100%	
SCC	2DNCE Dance - SCC	7.14	10.8	10.84	4.3	4.46	-2.68	-38%	
SCC	2APMM Appr: Maint Mechanic - SCC	6.4	6.89	5.45	6.53	3.39	-3.01	-47%	
SCC	2CDEV Child Development - SCC	40.15	41.15	39.79	48.77	36.7	-3.45	-9%	
SCC	2GEOG Geography and the Environment	30.23	34.01	35.07	34.6	26.77	-3.46	-11%	
SCC	2ACCT Accounting - SCC	43.41	41.02	39.98	40.04	39.74	-3.67	-8%	
SCC SCC	2BUS Business - SCC 2NUTR Nutrition & Food - SCC	51.99 22.21	60.28	62.78	59.17 13.6	48.32	-3.67	-7% -23%	
SCC	2ECON Economics - SCC	41.25	19.8 38.95	20.15 41.7	38.71	17.14 36.12	-5.07 -5.13	-23%	
SCC	2CJ Criminal Justice - SCC	13.77	13.01	13.87	11.62	7.96	-5.13	-42%	
SCC	2ACE American College English- SCC	7.12	5.78	5.69	2.59	1	-6.12	-86%	
SCC	2KNIA Kinesiology-Intercol Ath-SCC	35.79	35.51	38.08	16.67	29.36	-6.43	-18%	
SCC	2ELCT Electrician - SCC	7.28	6.39				-7.28	-100%	
SCC	2PHYS Physics - SCC	49.5	54.6	49.86	53.13	42.01	-7.49	-15%	
SCC	2APSV Appr: Surveying - SCC	13.47	16	15.88	9.71	5.95	-7.52	-56%	
SCC	2THEA Theatre Arts - SCC	16.26	15.42	15.45	6.66	6.9	-9.36	-58%	
SCC	2KNHE Kinesiology-Health Ed - SCC	33.77	31.76	31.29	23.86	24.04	-9.73	-29%	
SCC	2COMM Communication - SCC	112.16	127.26	140.85	123.43	100.21	-11.95	-11%	
SCC	2WMNS Womens Studies - SCC	12.15					-12.15	-100%	
SCC	2ART Art - SCC	79.66	79.17	84.95	84.31	67.01	-12.65	-16%	
SCC	2ERTH Earth Sciences - Scc	35.38	33.66	33.13	24.95	22.12	-13.26	-37%	
SCC	2ANTH Anthropology - SCC	50.42	49.59	48.11	42.52	35.42	-15	-30%	
SCC	2SOC Sociology - SCC	68.18	61.29	67.35	64.24	47.88	-20.3	-30%	
SCC SCC	2MUS Music - SCC 2APEL Appr: Electrician - SCC	74.91 57.5	79.86 61.09	88.6 65.13	64.53 68.54	53.46 35.21	-21.45 -22.29	-29% -39%	
SCC	2TELV Television/Video Comm - SCC	24.88	24.05	03.13	00.34	33.21	-24.88	-100%	
SCC	2ASTR Astronomy - SCC	48.82	33.98	40.34	35.7	21.27	-24.88	-100%	
SCC	2KNPE Kinesiology-Physical Ed - SCC	49.83	39.43	39.72	21.42	17.89	-31.94	-64%	
SCC	2CNSL Counseling - SCC	66.53	59.62	47.31	38.92	33.12	-33.41	-50%	
SCC	2PHIL Philosophy - SCC	74.52	70	69.31	52.34	40.97	-33.55	-45%	
SCC	2ENGL English - SCC	326.31	331.43	343.04	317.33	280.04	-46.27	-14%	
SCC	2BIOL Biology - SCC	247.37	258.74	250.65	205.6	200.77	-46.6	-19%	
SCC	2POLT Political Science - SCC	100.02	99.72	97.57	75.18	49.75	-50.27	-50%	
SCC	2HIST History - SCC	137.53	130.42	137.48	119.21	77.6	-59.93	-44%	
SCC	2MATH Math - SCC	565.27	514.17	463.92	388.04	323.41	-241.86	-43%	

ORANGE COUNTY COMMUNITY COLLEGE DISTRICTS

COMPARISON OF INTERSESSION & SPRING ENROLLMENTS

February 2022

RANCHO SANTIAGO CCD ENROLLMENTS



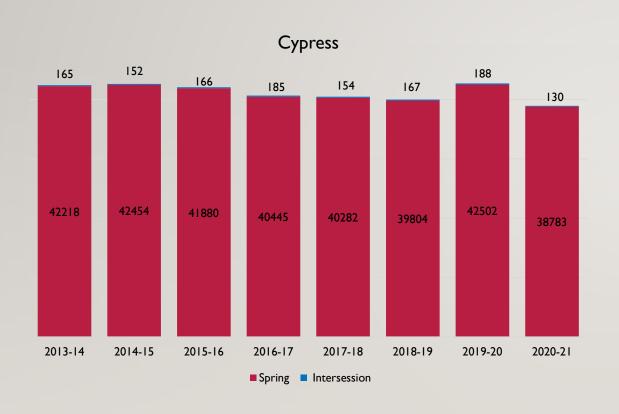
Source: RSCCD Research Department, end-of-term data

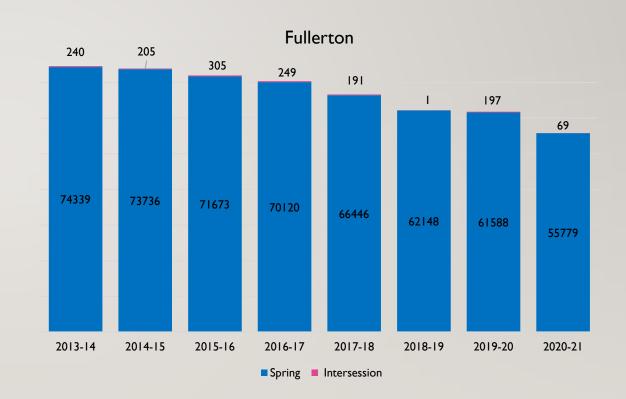
COAST CCD ENROLLMENTS



Source: CCCD Research Department, end-of-term data

NORTH ORANGE COUNTY CCD ENROLLMENTS

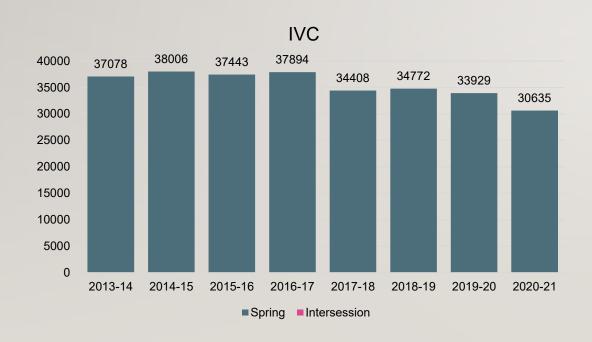


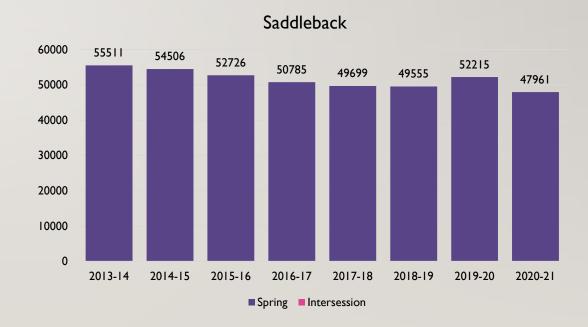


Source: NOCCCD Research Department, end-of-term data

SOUTH ORANGE COUNTY CCD ENROLLMENTS

Irvine Valley College and Saddleback College do not offer intersessions, but they do offer two major 8-week sessions within their spring semester. Data for spring semester is below.





ORANGE COUNTY COMMUNITY COLLEGE DISTRICT SCHEDULE OF INTERSESSION START DATES

	Rancho Santiago CCD	Coast CCD	North Orange County CCD	South Orange County CCD		
2009-10	- 02/08/10	01/04/10 01/30/10	01/04/10 01/19/10	- 01/11/10		
2010-11	- 01/24/11	01/03/11 01/31/11	01/03/11 01/19/11	- 01/10/11		
2011-12	- 01/23/12	01/03/12 01/30/12	01/03/12 01/23/12	- 01/09/12		
2012-13	- 01/28/13	01/02/13 01/28/13	01/02/13 02/04/13	- 01/22/13		
2013-14	01/06/14 02/10/14	01/02/14 01/27/14	01/12/14 01/27/14	- 01/21/14		
2014-15	01/05/15 02/09/15	01/05/15 01/31/15	01/05/16 01/26/15	- 01/20/15		
2015-16	01/04/16 02/08/16	01/04/16 01/30/16	- 02/01/16	- 01/19/16		
2016-17	01/09/17 02/13/17	01/03/17 01/30/17	- 01/30/17	- 01/17/17		
2017-18	01/02/18 02/05/18	01/02/18 01/29/18	- 01/29/18	- 01/16/18		
2018-19	01/07/19 02/11/19	01/02/19 01/28/19	- 01/28/19	- 01/14/19		
2019-20	01/06/20 02/10/20	01/02/20 01/27/20	01/02/20 01/27/20	- 01/13/20		
2020-21	01/04/21 02/08/21	01/04/21 01/30/21	01/02/21 01/25/21	- 01/19/21		
2021-22	01/03/22 02/07/22	01/03/22 01/31/22	01/03/22 01/24/22	- 01/18/22		

Source: Compiled by RSCCD Research Department from college websites

Fiscal Resources Committee

Via Zoom Video Conference Call 1:31 p.m. – 2:08 p.m.

Meeting Minutes for January 19, 2022

FRC Members Present: Iris Ingram, Morrie Barembaum, Steven Deeley, Noemi Guzman, Bart Hoffman, Jim Isbell, William Nguyen, Thao Nguyen (alternate for O'Connor), Enrique Perez, Craig Rutan, and Arleen Satele

FRC Members Absent: Safa Hamid, Yara Hernandez, Cristina Morones, Adam O'Connor and Vanessa Urbina

Alternates/Guests Present: Erika Almaraz, Jason Bui, Elvia Garcia, Vaniethia Hubbard, Kennethia Vega and Barbie Yniguez

- 1. Welcome: Ingram called the meeting to order at 1:31 p.m. via zoom and welcome remarks were made.
- 2. State/District Budget Update
 - 2022-23 Proposed State Budget report link: http://www.ebudget.ca.gov
 - LAO 2022-23 Overview of Governor's Budget link: https://lao.ca.gov/Budget
 - LAO 2022-23 Budget: California's Fiscal Outlook
 - LAO 2022-23 Budget: Fiscal Outlook for Schools and Community Colleges
 - Joint Analysis Governor's January Budget
 - DOF November 2021 Finance Bulletin
 - DOF December 2021 Finance Bulletin
 - SSC House Sends Infrastructure Package to President Biden
 - SSC Assembly Explores Higher Education Student Housing Affordability
 - SSC LAO Issues Bright Forecast, Increased Funding for Community Colleges
 - SSC Revenues Continue to Beat Projections in November Finance Bulletin
 - SSC Part 1: Public Education Funding and Attendance
 - SSC Omicron Variant Obscures UCLA Forecast
 - SSC State Revenues at Stratospheric Levels
 - SSC An Overview of the 2022-23 Governor's Budget
 - SSC Initial Impressions from Governor Newsom's 2022-23 State Budget Proposal
 - CalMatters Newsom bases budget on rosy economic scenario
 - Budget Presentation to Board of Trustees January 10, 2022

Ingram referenced above links and handouts. She briefly discussed the newly released Governor's proposed budget for 2022-23 and what it means for RSCCD. The three-hour budget workshop was earlier today that provided interpretations and reactions to the Governor's proposal. Enrollment is not yet what it should be and currently expenditures outgrow revenue even with a proposed COLA of 5.33%. Real revenue is not known until 18 months out, after they are earned with adjustments to P1 and P2. However, a clearer picture may be known in May. The State has decided not to help out with STRS/PERS rate increases this year. Increases starting in July 1 for STRS is 2.18% and PERS is 3.19%. These increases basically wipe out any potential COLA gained. COLA is not a guarantee for salary increases, it is for all increased costs including retirement and benefit increases. The budget presentation to the Board of Trustees is referenced and also posted on the RSCCD website as noted on the agenda. That presentation was based on actual news conference on January 10, 2022 and some of the numbers may not align. There is more deferred maintenance and instructional equipment funds, plus \$200 million

proposed for part-time faculty health benefits statewide. There is large one-time funding to cover multiple items such as access especially in light of COVID and the new variant Omicron. Open and continued discussion remains focused on State's expectation that course offerings be 50% in-person and 50% online due to COVID complexities. Projected surplus is \$45.7 billion with \$20.96 billion for general funds and \$16.1 billion for Prop 98 Guarantee for K-14, and \$9 billion in reserves and supplemental payments. This brings the total State budgetary reserves to \$35 billion and includes the \$20 billion for the budget stabilization (rainy day account) fund created under Proposition 2 and another \$9.8 billion reserve for public schools stabilization, \$900 million in safety net reserve, and \$3.1 billion for the State's operating reserve. For this current fiscal year, revenues have exceeded the GANN Limit and requires any revenue the State collects above the limit to be reallocated to schools and tax payers. Hold harmless ends in fiscal year 2024-25 followed by a year of stabilization. The Governor's proposal is recommending that it become the baseline with any increases in enrollment not accounted for in the Student Centered Funding Formula; meaning while we would not get any less we certainly would not get any more until we are earning revenue above hold harmless. That has yet to be worked out with continued modeling to be done. A better picture will be known at the May Revise.

3. Mid-Year Update

- Unrestricted General Fund Expenditure Update
- Preliminary FTES Update for (P1)
- SCFF Simulation FY 2021-22

Thao Nguyen provided the annual mid-year review as of December 31, 2021 and comparison to same time last year. Last year SAC had 55.71% remaining, SCC 53.67% and DO 53.33% which isn't much different for this year with SAC at 55.75% SCC at 56.50% and DO at 53.99% available through the fiscal year. Districtwide availability was at 54.72% as of December 31, 2020 and as of this year it is 55.63%. These figures were reviewed with the college Vice Presidents of Administrative Services last week and everyone is where they should be for expenditures at mid-year. This does not include encumbrances through the purchasing deadline of last week. This is snapshot as of December 31, 2021.

Thao Nguyen also reviewed P1 (January 10, 2022), with 25,309.64 FTES reported as a District which includes 17,104.59 for SAC and 12,847.97 (credit) and the rest is CDCP and noncredit. For SCC the FTES is 8,205.05 with 5,617.91 (credit) and a little over 2,000 is CDCP and noncredit at 574. So the split for last year recal was 67.11% and 32.89%; this year the split is 67.58% and 32.42% as a total FTES comparing the two colleges along with the special admit residents and inmate numbers submitted for the P1 report. However, the colleges have lost over 25 FTES and discussion ensued.

Thao Nguyen continued review of SCFF simulation for 2021-22 with 2021-22 P1 using 2020-21 supplemental and student success numbers. While there appears to be a loss in supplemental there was a slight gain of \$800,000 based on new rate in student success component. These numbers are estimates and final numbers will be released in February when validated. The student success rate increased with the COLA. Supplemental rate is 996 and the student success rate varies with different components; more is paid for the supplemental than success components. Some of the components are now lower, but there are rate changes and variants. RSCCD is held harmless at the top of the model and that does not apply to other portions of the model. That makes RSCCD almost \$7 million in the hole for student success funding. Discussion ensued.

4. Standing Report from District Council - Craig Rutan

Craig Rutan provided a brief report on the actions of District Council meeting of December 6 whereby an update of the colleges' facility master plan update was received and holds greater importance as the Board considers a potential bond in the near future. District Council also discussed right sizing project, SRP savings calculations, new job description for web designer and cloud computing specialist,

reorganization of media specialists at the campuses to report to ITS and reviewed administrative regulation update for public records. The next District Council meeting is January 31, 2022.

5. Informational Handouts

- District-wide expenditure report link: https://intranet.rsccd.edu
- Vacant Funded Position List as of January 13, 2022
- Measure "Q" Project Cost Summary as of November 30, 2021
- Monthly Cash Flow Summary as of December 31, 2021
- SAC Planning and Budget Committee Agendas and Minutes
- SCC Budget Committee Agendas and Minutes
- Districtwide Enrollment Management Workgroup Minutes

Information handouts above were referenced for further review.

6. Approval of FRC Minutes – November 17, 2021

A motion by Bart Hoffman was seconded by Enrique Perez to approve the minutes of the November 17, 2021 meeting as presented. There were no questions, comments or corrections and the motion passed unanimously.

7. Other

Next FRC Committee Meeting:

The next FRC meeting is scheduled for Wednesday, February 16, 2022, 1:30-3:00 p.m.

It was moved by Arleen Satele and seconded by Steven Deeley to adjourn the meeting at 2:08 p.m. The motion passed unanimously.